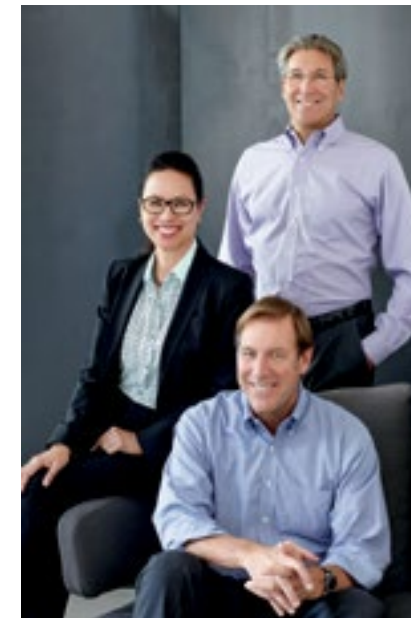


Design Forecast 2014

TOP TRENDS SHAPING DESIGN



Our 2014 Design Forecast highlights the trends that will shape design in the coming decade. They reflect six big topics that form an agenda for the future.



The trends that make up our 2014 Design Forecast reflect six big ideas that form a working agenda for design's impact on our clients' success in the coming decade.

That agenda includes workplace, wellness, technology, urbanization, globalization, and development. Hands-on experience with our clients exposes us to these topics as they play out in hundreds of cities.

All six ideas are reflected in the most important trends—the meta-trends—that will drive design between now and 2025. (See the next page.) They set the agenda for our practice areas' research initiatives. Together with our experience, they give us a solid basis for forecasting what's ahead.

Knowing what's next will matter more in tomorrow's design economy. When design is the difference between a great outcome and something less, a design perspective on the future is a competitive advantage.

We focus on transforming aspects of our clients' businesses to help them achieve their goals and strategies. In this sense, we are business innovators, leveraging design's power to change the game.

As a global design firm, we never lose sight of the fact that the game we're changing is one that our clients play to win. It's their competitive landscape we're transforming.

Our 2014 Design Forecast captures the insights of 22 global practice areas, 46 offices, and 4,000 design professionals. This is the design team our clients depend on every day to bring their projects and programs to fruition, deliver value on a planetary basis, and most of all learn from the experience and apply it to the future.

We're honored to share this forecast with you. Our designers discuss these trends constantly across our firm. We invite you to join the conversation in 2014.

Diane Hoskins, FAIA
Co-CEO

Andy Cohen, FAIA, IIDA
Co-CEO

David Gensler
Co-CEO



SCAN CODE FOR MORE CONTENT

Throughout the year, we discuss the latest trends, present research findings and design developments, and analyze the issues that matter to our clients. We invite you to participate!

<http://designforecast.gensler.com>

With our global markets in mind, here's a report on the future of design.



WORKPLACE



WELLNESS



TECHNOLOGY

Mobility and performance

Organizations will get serious about the problems of mobility and collaboration. As they recognize the benefits of face-to-face interaction, “getting everyone under one roof” will grow. Mitigating conflicts between interactive and focused work will be a top priority, given the negative impact of distraction on people’s effectiveness. (See our 2013 U.S. Workplace Survey.) Since mobility, density, and interaction are here to stay, the work settings of the future will be expected to resolve these dilemmas.

SEE TRENDS

- Pg. 07 Effectiveness requires choice
- Pg. 07 Toward a next-gen workplace
- Pg. 08 New drivers of change
- Pg. 13 Two main functions: catalyst & accelerant
- Pg. 18 A need for greater workplace choices

Nudging people to health

The wellness movement will prompt major changes in how healthcare is delivered (local and accessible, with more choices), how cities work (encouraging walking and biking), and how buildings are designed (encouraging people to take stairs, not elevators, for example). Wellness is a social issue, so design will be called on to make it part of the everyday. The goal is to do this so seamlessly that people can incorporate wellness in their lives without having to think about it.

SEE TRENDS

- Pg. 38 Demographically driven expectations
- Pg. 38 Medical and wellness tourism
- Pg. 56 Wellness is the new green
- Pg. 56 Healthcare’s focus is on consumers

Integrating tech with place

As smart devices proliferate, the world will be easier to navigate. As places get “smarter,” people will shape how they experience places to reflect their preferences. While tech’s integration with place is a given, getting there will still be a challenge. Tech is unpredictably disruptive and its innovation cycle can lead to overinvestment in the last big thing. Done badly, it can be intrusive. But tech is undeniably in place’s future. Realizing tech’s full potential will be a design priority in every market sector.

SEE TRENDS

- Pg. 10 Data-informed design
- Pg. 18 A need for greater workplace choices
- Pg. 21 Embracing new media is a necessity
- Pg. 22 The maker revolution goes mainstream
- Pg. 24 Rethinking the lab environment
- Pg. 32 Brick-and-mortar stores will persist
- Pg. 42 Toward the co-created brand
- Pg. 44 A fast-changing sports landscape
- Pg. 52 Amped demand sparks innovation



URBANIZATION



GLOBALIZATION



DEVELOPMENT

Cities as the vortex of massive growth

By 2050, cities will have 3 billion more people than they had in 2000. Africa and Asia will urbanize at twice the rate of everywhere else. Africa will be the next high-growth economy, with a pressing need for modern infrastructure. Urbanization in East Asia will be fueled by a surging middle class. The affluence of this immense cohort (3 billion strong by 2030) will spur substantial real estate investment so the cities in the region can live up to the rising expectations of new consumers.

SEE TRENDS

- Pg. 13 Shifting views on headquarters
- Pg. 22 Rising costs in cities will spark innovation
- Pg. 31 The city as mall, the mall as city
- Pg. 32 Urban retail takes the lead
- Pg. 50 The rise and rise of the metropolis
- Pg. 50 The importance of resilience
- Pg. 58 Urbanization boosts connectivity

The hunt for new markets is global

Regional economic parity means that leading companies in Asia, Latin America, and the Middle East will expand into new markets. Investors in these regions, including sovereign funds, will favor safe havens, with real property as a prime target. In many cases, they will be moving into unknown territory, so getting the nuances right will be crucial. More than just bridging the differences, design will have to build on them to create new approaches and models that can generate higher value.

SEE TRENDS

- Pg. 13 Shifting views on headquarters
- Pg. 18 A need for greater workplace choices
- Pg. 37 Mixed use takes new forms
- Pg. 38 Demographically driven expectations

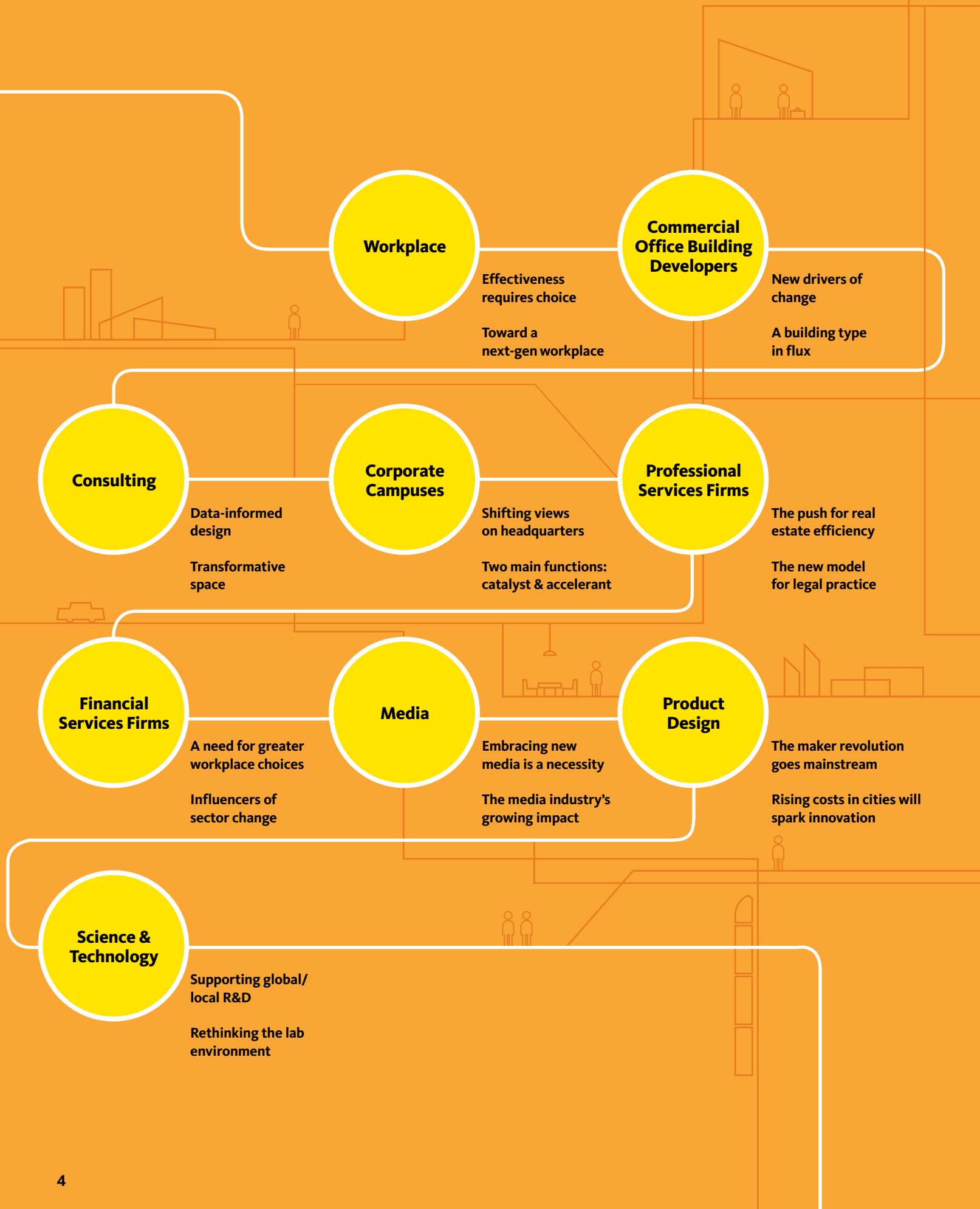
Urbanity takes the mixed-use stage

The future is a mix of land uses, urban in character. The next generation of real estate development will differ from the last in its willingness to mix it up. The anchors and types of spaces will be more varied and easier to resize and reallocate in response to shifting demand. Look for strong interest in urban moves that activate and then play the activities off each other to create integrated destinations. Planning and design will stress their open-ended nature—settings that can be reshaped to stay fresh.

SEE TRENDS

- Pg. 08 New drivers of change
- Pg. 28 Total immersion steals the show
- Pg. 28 Studios and music venues branch out
- Pg. 37 Everything comes in combination
- Pg. 58 The passengers reign supreme

The Future of Workplace



The revolution is about design. This is a time of profound change in how design supports work in all its varied forms. Old ways are being set aside as organizations look at work and its settings holistically. There's a demand for new approaches and real estate products. It's as much grassroots as top-down. Behind it are two big, future-shaping trends.

Cities and buildings are changing in tandem with work and work styles.

Significant changes, including a younger workforce and the disruptive, innovation-driven nature of business, mean that real estate products are being rethought both in form and provision. The revolution that started changing the workplace in the early 1990s has spread now to the buildings and arguably to the districts—mostly urban, but not entirely—where work locates.

Demographic, economic, and cultural shifts are taking hold worldwide.

We're leaving the vestiges of the postwar era behind. The workforce is in global transition and the old economic order is breaking down. New players are on the scene and established ones are departing or taking on new roles. Working (and designing) across geographic and demographic markets is crucial. It means staying connected and agile while respecting the nuances of different cultures and cohorts.

Workplace

TREND
01

Effectiveness requires choice

The workplace suffers from a case of “opposites detract.” People need to collaborate and are hungry for places suited to conversations among a few people. They need to focus, but they also need to interact—conference calls, virtual meetings, and people stopping by. Look for activity-based choices, user-shaped space, and furniture to calm distraction—look for balance.

TREND
02

Toward a next-gen workplace

As a new cohort—bigger than the Boomers—gets to work, the office workspace will be reshaped. The line between work and city will blur as towers and campuses mix in “community.” Coworking space, with its informal and collaborative ethos, will scale up. “Smart” environments will take hold. Attracting this young and creative generation will be a shared goal of cities and employers.



A WORKPLACE THAT CONNECTS
QVC Japan Headquarters delivers a workspace fostering communication among its employees and incubating new ideas. Collaborative work pods and informal spaces allow for interaction throughout the building, suiting QVC's 24/7 operations.

QVC Japan Headquarters,
Chiba, Japan

Commercial Office Building Developers

TREND
03

New drivers of change

Office buildings are changing. This reflects a shift from hierarchy to community, to support innovation. A younger workforce wants to see itself and its locally based culture in the office. Mixing work with other uses is a growing practice; connecting informally with others in and around the building is a plus. Both make urban mixed-use locations more highly valued.

TREND
04

A building type in flux

Emerging tenant demands challenge conventional approaches to vertical transportation, egress, floor-to-floor heights, and occupancy metrics. Higher densities, greater utilization, and 24/7 use mean more robust infrastructure for new buildings. Low-voltage current and the cloud simplify it for some users, making older buildings easier to convert to meet the needs of office tenants.

THE COMMERCIAL OFFICE BUILDING PARADIGM SHIFTS

PRE-GREAT RECESSION

20–25k square foot (sf) floor plates

250–350 sf per person

Stacked office floors without openings and interconnecting stairs are the norm

10 percent chance of unplanned encounters with others

Center core

Amenities mostly tenant-provided, dispersed

8- to 9-foot ceiling height throughout all workspaces

Favored locations: central business districts or suburbs

POST-GREAT RECESSION

Up to 60k sf floor plates

150–250 sf per person

2- to 3-story opening with interconnecting stairs more common

90 percent chance of unplanned encounters with others

Offset core in some markets

More building amenities in a walkable, amenity-rich setting

9- to 12-foot typical ceiling heights, varying based on use

Favored locations: mixed-use urban districts near transit

A NEW HIGHRISE ARCHETYPE

In designing The Tower at PNC Plaza, Gensler is setting a new standard for sustainable skyscrapers, driving performance, and supporting the community. The 32-story tower complements PNC's other buildings nearby, creating an urban district.

The Tower at PNC Plaza, Pittsburgh





2013 U.S. Workplace Survey

Consulting

TREND
05

Data-informed design

Strategic decisions—locating a headquarters, resolving workplace dilemmas, or designing the user experience—will draw on data analytics for timely, broad-based findings that inform the solutions. By combining sets of previously siloed data, analytics can deliver surprising insights, giving clients new perspectives on the major issues in front of them.

TREND
06

Transformative space

Leading organizations know that well-designed workspace improves performance, speeds innovation, and builds healthy cultures. They see it as crucial to achieving their goals. New research bears them out. The push for transformational space will make it standard practice to integrate strategy, collaborative design, engaged change management, and post-occupancy calibration.



DATA DRIVES WORKPLACE

Gensler's 2013 U.S. Workplace Survey revealed that only one in four US workers are in optimal workplace environments. Now we know that both focus and collaboration are crucial to the success of any organization in today's economy.

McCann, New York



THE PRESENT FUTURE CAMPUS

Silicon Valley campus headquarters are evolving as more emphasis is put on “being present” to speed team-based product innovation. These expressive buildings are open, amenity-laden, and supportive of people and a collaborative workflow.

NVIDIA Headquarters, Santa Clara, CA

Corporate Campuses

TREND 07

Shifting views on headquarters

Silicon Valley continues to favor suburban campuses, even though the tech workforce lives urban. Yet other companies are following the broader trend of locating close in, often in areas overlooked by financial companies and professional services firms. Energy companies also favor the suburbs, but a few of them are opting for several locations that face their global markets.

TREND 08

Two main functions: catalyst & accelerant

Increasingly, headquarters will focus on two primary purposes: supporting relationship building within global firms and propelling interdisciplinary teams to deliver innovative new products. The organizations behind them constantly sift the marketplace for new models that work better. Coworking space is an example, not only drawing corporate interest but likely to move into the mainstream.

Professional Services Firms

TREND
09

The push for real estate efficiency

The quest for real estate efficiency is leading law, accounting, and consulting firms to leverage mobility more fully and opt for shared open and team-based workspace over enclosed offices. As new ways of working reduce the size of libraries, records, and administrative staff, firms are consolidating support functions and adding flexibility to grow within smaller footprints.

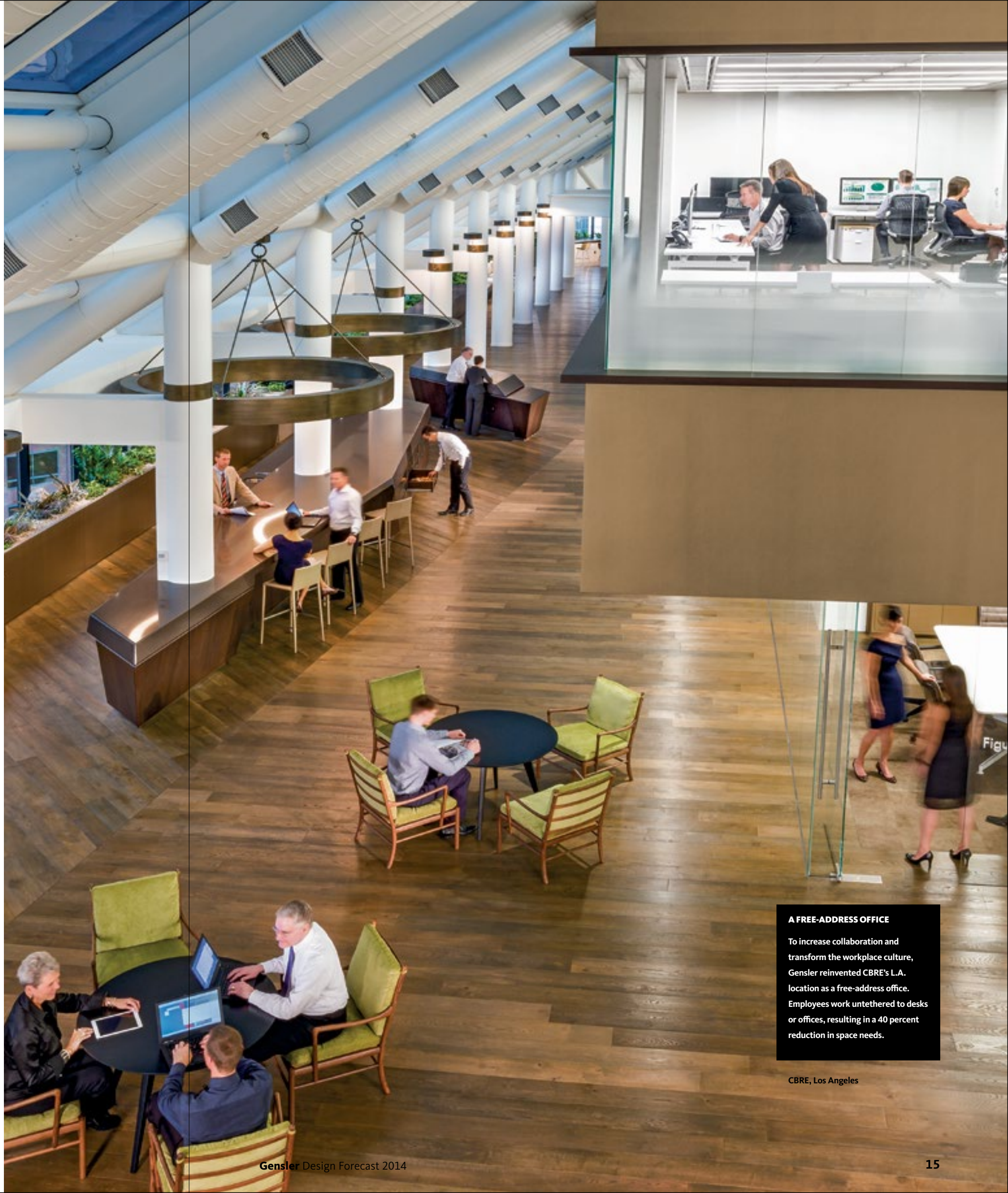
TREND
10

The new model for legal practice

Law firms traditionally handle unique and complex matters, yet about 80 percent of their work is transactional. New business models are shifting the focus from solving legal problems to solving business problems. As law firms' corporate clients take on more routine legal work, wholly owned legal process organizations (LPOs) are competing with law firms for some of it.



Latham & Watkins, Houston



A FREE-ADDRESS OFFICE

To increase collaboration and transform the workplace culture, Gensler reinvented CBRE's L.A. location as a free-address office. Employees work untethered to desks or offices, resulting in a 40 percent reduction in space needs.

CBRE, Los Angeles

Offices are now a mix of work modes.

PERFORMANCE OPTIONS

Organizations that give employees a range of options for when and where to work help create a climate that engages people and lets them tailor space, time, and tools to suit their changing needs and work modes. Productivity and innovation benefit.

Technology company,
Silicon Valley, CA

Financial Services Firms

TREND
11

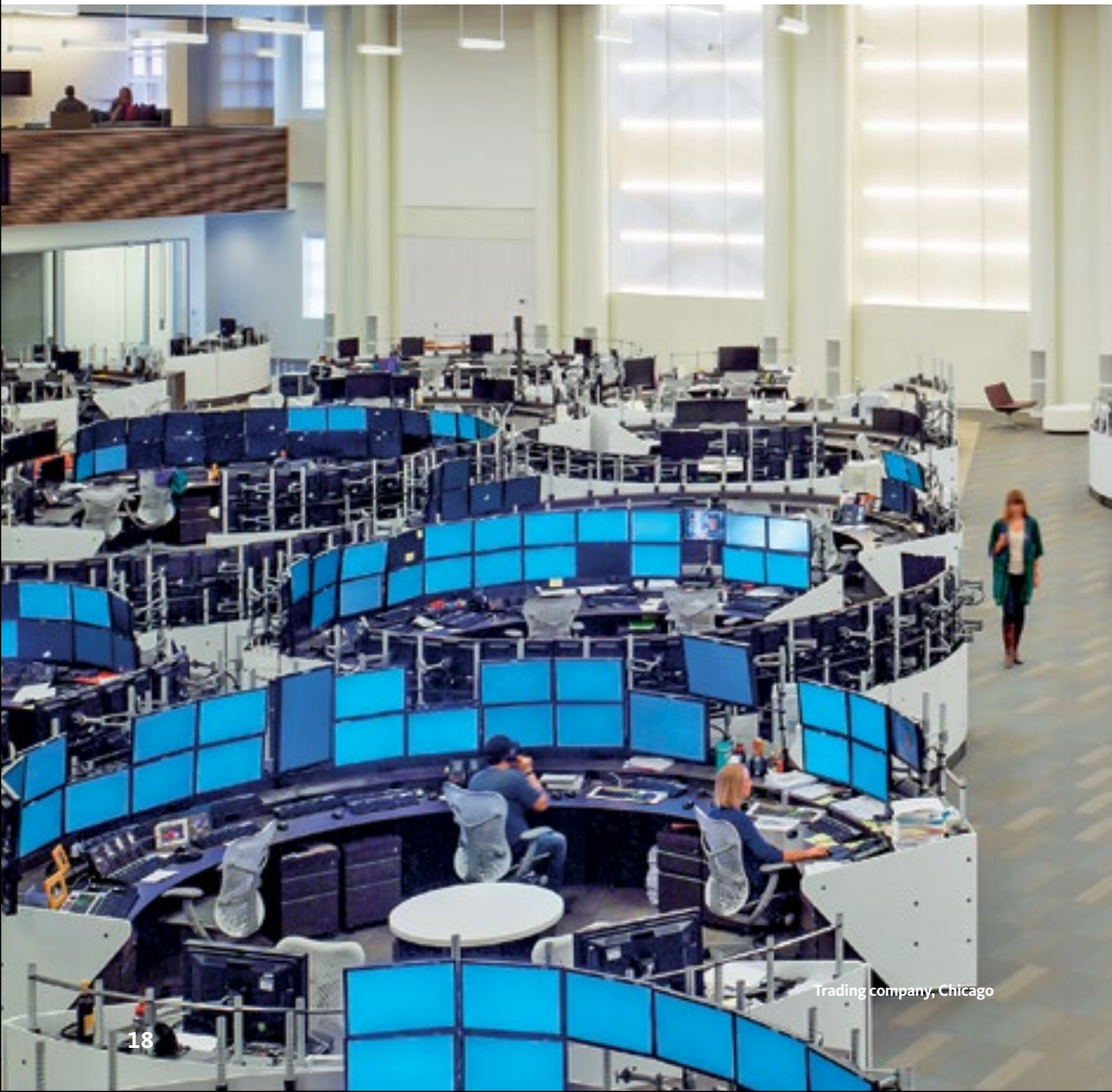
A need for greater workplace choices

Recognizing the difficulty of devising "global" standards, firms are opting for a kit of parts that is adaptable to many different locations. Firms are also testing touch-down tech hubs, easily reconfigured offices, open-bench workstation neighborhoods, and open network team areas. While technology may be visible or invisible in these settings, it is integral to how well they work.

TREND
12

Influencers of sector change

There are two big influencers in the sector. One is the changed regulatory regime following the 2009 financial crisis, which has led big banks to spin off proprietary trading and private equity. The other is the unsettled question of retail banking: will technology make branch banks disappear or will they be reinvented as a brand- and relationship-building space?



CATERING TO THE CUSTOMER
Experience trumps technology. BankUnited commissioned Gensler to design the prototype for their commercial bank debut in Manhattan, which delivers a tailored experience beyond transactions to respond to customers' 24/7 needs.

NEXT-GEN MEDIA FACILITIES

As media companies embrace digital content, they're reinventing their operations as high-def, multi-platform production facilities. Play is considered an important part of work, with inspired spaces where employees can create.

Comcast SportsNet, Houston
below: Hulu, Santa Monica, CA



Media

TREND
13

Embracing new media is a necessity

Mastering media in all its forms is almost mandatory for effective organizations. Social media in particular has matured to the point that personal digital connectivity is a given. This interactivity will revolutionize every sector that it touches. Despite the potential for disruption, the growing hunger for digital content is likely to spur creative enterprise, not stifle it.

TREND
14

The media industry's growing impact

Media now includes all forms of interpersonal communications, entertainment, and interactive technologies. It comprises both conveying information and sharing it. The emerging media industry reflects how content and delivery are fused together. It is changing the competitive landscape and challenging other industries' business models and use of physical space.

THE TOP FACTORS THAT ARE DRIVING THE SURGE IN MEDIA DEMAND

WEB ACCESS IS CLOSE TO TOTAL

90 percent in developed countries

SOCIAL NETWORKS

Smart devices fuel community

A DATA-DRIVEN SOCIETY

Data is at everyone's fingertips

MOVING TO THE CLOUD

Media gets more room to play

THERE'S AN APP FOR THAT

Portals are ultra-easy and branded

UNTETHERED ACCESS

The media portals are all mobile

NEW INTEREST IN VIDEO

Every smart device is the TV

MEDIA IS PART OF EXPERIENCE

It contributes to making great places

Product Design

TREND
15

The maker revolution goes mainstream

With small-scale 3D printers becoming more affordable, expect to see a steady evolution of what people can make with them. Look for 3D printers to emerge as creative tools, adding an artisanal element to fabrication. As it proliferates, this kind of printing will reshape mainstream manufacturing, making larger components and short runs of backlist and bespoke products.

TREND
16

Rising costs in cities will spark innovation

Soaring urban real estate costs will generate new products aimed at maximizing the use of minimal space. A big part of this trend is a greater willingness to share what was formerly assigned or owned. From free-address work settings to car- and bike-sharing, new products will be developed to serve greater numbers of people "just in time" in less space and at lower cost.



Martin Bratrud, One Occasional Table



HBF Dialogue Lounge Chair



Leland HiFi Chair



Tuohy Finesse Bench



Coalesse Teamwork Satellite Tables



Leland HiFi Collection



Cooper Lighting Neo-Ray Versys



Luxo Ninety Task Lamp Collection



Leland HiFi Collection



Halcon Motus

DESIGNED FOR WORK'S FUTURE

Products are an important aspect of the workplace, addressing the need for scale, comfort, and enjoyment in ways that speak to brand and choice. Our growing catalogue of products reflects our knowledge of the trends affecting work's settings and users.



Cooper Lighting Petite Nuage



Martin Bratrud, One Lounge Seating



Nienkämper Yabaco Chair



Halcon Porter Serving Cart



HBF Logicmeet Collection



Martin Bratrud, One Lounger



Momentum Group, Black & White Textiles

LABS THAT CAN FLEX

Energy companies are as lab-intensive as pharma or biotech. The newest labs are modular and flexible to accommodate future needs. These multidisciplinary labs unite discrete technology divisions while increasing safety and efficiency.

Energy services company, Houston
opposite below: Biola University,
La Mirada, CA



Science & Technology

TREND

17

Supporting global/local R&D

Multidisciplinary collaboration and knowledge sharing with outside (often offshore) companies and institutions around early-stage research is growing. Later-stage development takes place in-house, but the collaboration continues. R&D space has to serve the age- and culture-diverse workforce, with shared settings and amenities that support it through every step in product development.

TREND

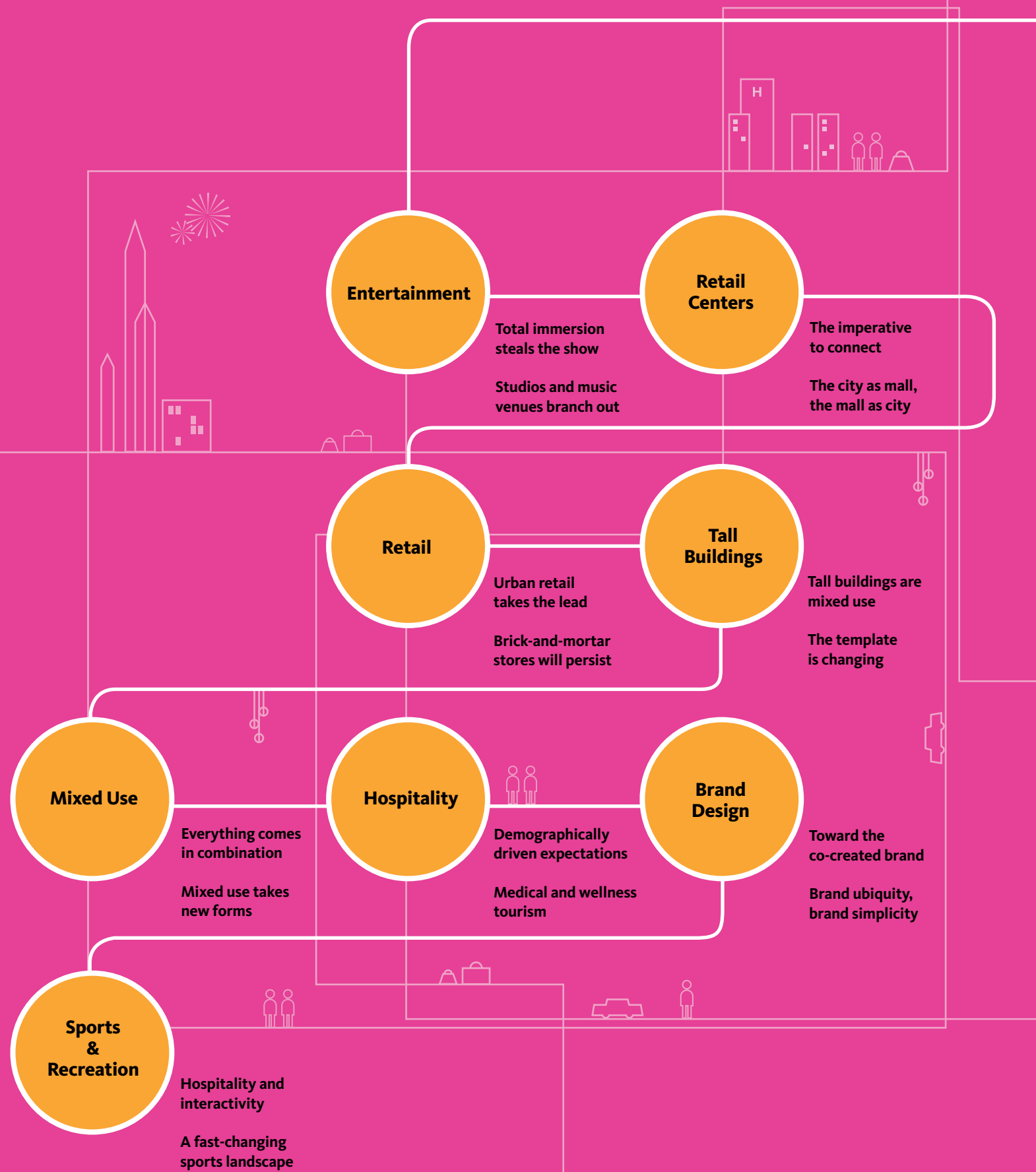
18

Rethinking the lab environment

The use of advanced technology is transforming how lab research is done. Labs are becoming more compact, flexible, modular, and better integrated with the larger workspace. This gives researchers a wider choice of work settings. Because speed to market is crucial, labs are designed for rapid prototyping, enabling the product/project teams to innovate without losing momentum.



The Future of Lifestyle



The relationship is personal. Differentiation is a theme as brands reach out to individual consumers. Brands have to learn to speak to a desire for authenticity and urbanity. They have to bring consumers into the picture. These steps need care and cultivation to work effectively. Here are two reasons why.

The Lifestyle sector's new mix involves some contradictions.

Consumer expectations that upend what tradition says should pair (or not) are driving change across the sector. While the mix of uses is growing in variety, some of the uses are shrinking. New forms and formats are emerging in response. Mass appeal matters, but bespoke, local, artisanal, and elite are a desirable counterpoint. The challenge is to make the resulting mix work in a business sense and as a compelling destination.

Signal to noise is a real issue in an age of hyperconnectivity.

When every lifestyle brand hawks experience and uses multiple touch points to attract business, there's a risk their clientele will turn off or turn hostile. Self-curated experience is on the rise as people take the lead and draw on what their cohort thinks, not what brands tell them. Brands want in on the conversation, but it takes finesse to pull this off without seeming tone deaf. Engaging people is one of design's biggest challenges.



ArcLight Beach Cities,
El Segundo, CA



EXPERIENTIAL DESIGN
Entertainment is trending toward more urban-scaled projects, which border on mixed use but aim to provide self-contained "integrated resort" experiences that take people out of their everyday worlds and transport them to new places.

Las Vegas Sands, M Hotel, Madrid

Entertainment

TREND
19

Total immersion steals the show

People are seeking immersive environments that take them to new places. Large-scale theme parks and themed attractions are appearing in the Gulf, China, and Turkey. Casinos take on spectacular new forms or recall exotic locations. Even cinemas offer high-end experiences. While technology is part of it, the settings and sensory engagement are the main events.

TREND
20

Studios and music venues branch out

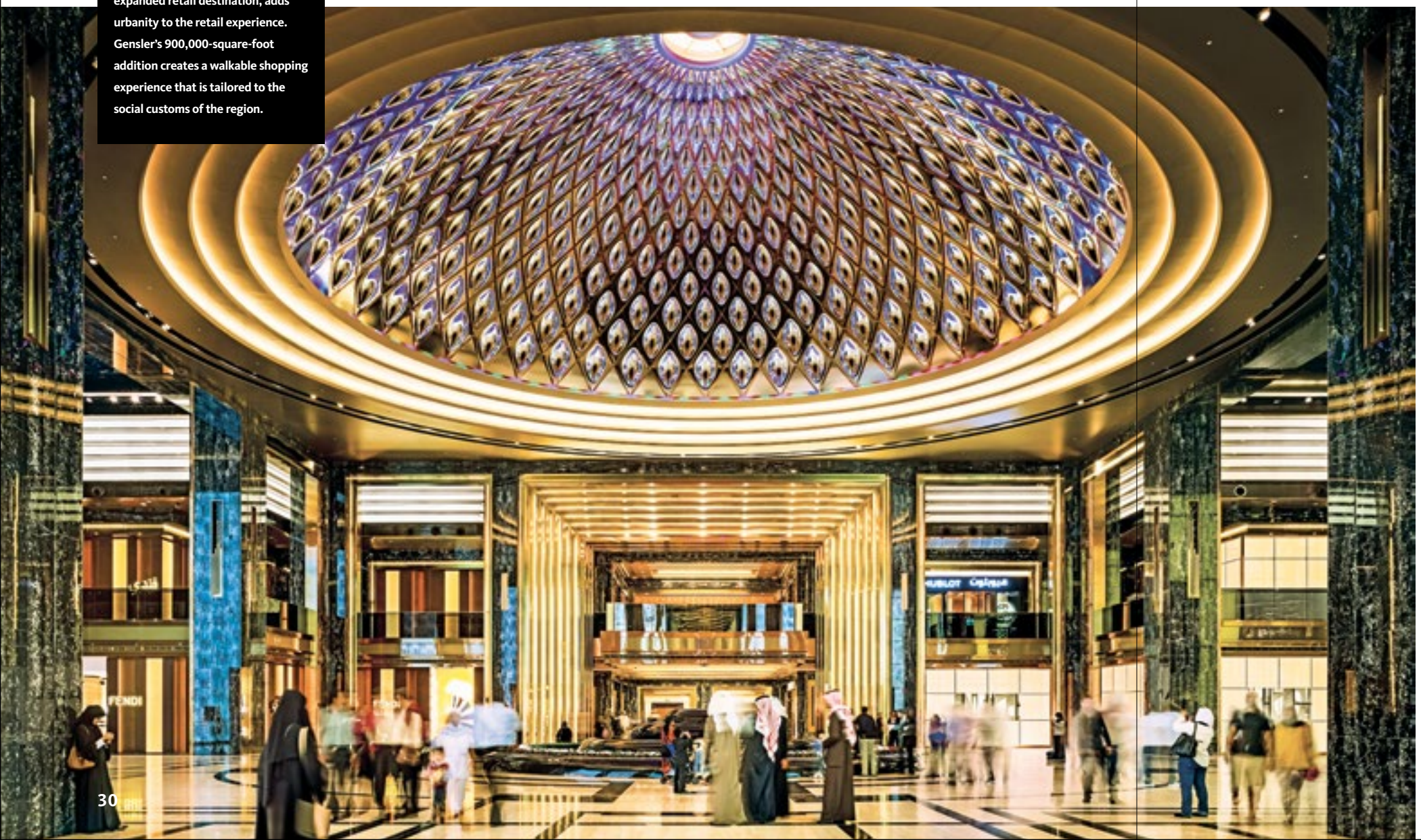
New centers of creative content are emerging in the film industry, with studios on the rise in East Asia and Europe to develop major motion pictures. The economic impact of iTunes and other digital media has raised the importance of live performances to musical artists and promoters—a catalyst for new concert venues that often double as anchors of mixed-use projects.



above, below, and below right:
The Avenues, Al Farwaniya, Kuwait City

TAILORED TO FIT

The Avenues, Kuwait City's newly expanded retail destination, adds urbanity to the retail experience. Gensler's 900,000-square-foot addition creates a walkable shopping experience that is tailored to the social customs of the region.



Retail Centers

TREND
21

The imperative to connect

Retail centers are pulling out the stops to connect with shoppers, both by curating the mix to reflect local tastes and by layering in activities—a full calendar of farmers' markets, concerts, craft and maker fairs—and amenities that their target markets will appreciate. The aim is to increase the touch points with shoppers so a center is on their map and worth return visits.

TREND
22

The city as mall, the mall as city

Urbanization is shifting retail centers to the urban core as retailers focus on dense, transit-served districts. In established urban markets with a lot of infill sites, retail centers are shrinking. They're also engaging the street rather than turning their backs on it. In other markets, the scale is much bigger, but the feeling is urban and walkable, activated by density and events.





BUILDING BRAND AWARENESS
 In a technology-saturated world, it's important that retail stores build brand awareness through their physical locations. Some retailers are doing this by pushing beyond their home markets to stake a claim in new cities—or distant countries.

Sport Chalet, Los Angeles



above: The Keurig™ Store, Burlington, MA
 below: Topshop, Los Angeles

Retail

TREND
23
 Urban retail takes the lead
 In cities, brand consistency is less important than getting local culture and preferences right. Self-expression trumps brand identification among consumers. Entrepreneurship in urban markets will generate new retail concepts catering to many different lifestyle choices. To attract these customers, retailers may venture into smaller, nontraditional settings conveying uniqueness and authenticity.

TREND
24
 Brick-and-mortar stores will persist
 Although their overall contribution to retailer revenues is declining, stores will persist because they offer brick-and-mortar retailers a way to differentiate themselves from online shopping. To shrink stores and decouple inventory and delivery from the hands-on, tech-augmented experience of stores, sales staff, and goods, retailers will need to integrate and orchestrate their different retail channels.



Gensler Design Forecast 2014



When completed in 2014, the 121-story Shanghai Tower will be China's tallest building—the centerpiece of the Lujiazui Finance and Trade Zone.

Shanghai Tower,
Shanghai



Tall Buildings

TREND
25

Tall buildings are mixed use

To minimize investment risk and activate the larger setting, the trend in tall buildings is to mix headquarters-quality office floors with hotel, residential, retail, cultural, and community spaces. Separate access is important—and VIP access is crucial in China. The retail podium, sky gardens, shared-amenity floors, and public club/observation spaces all support round-the-clock vertical living.

TREND
26

The template is changing

Central cores persist in China, but some markets opt for split, offset, and perimeter cores with more open, flexible office floors. Façades are now a key component of building performance, not just a pretty skin. They also serve the desire for outdoor access, even at great height. Look for continuing innovation in vertical transportation, sustainability, and building safety and security.

TALL BUILDINGS IN CONSTRUCTION

Confidential super-highrise
China



Xiamen Shimao Cross-Strait Plaza
Xiamen



Chongqing Tianhe Tower
Chongqing



KAFD World Trade Center
Riyadh



TALL BUILDINGS ON THE BOARDS

Four Seasons Hotel Tower
Mumbai



Fairmont Austin Hotel
Austin



Nanjing World Trade Center
Nanjing



National Bank of Abu Dhabi
Abu Dhabi



Mixed Use



TREND
27

Everything comes in combination

The necessity of mixed use is such that even specialists in single-use development look for ways to introduce it in their own projects or capitalize on it in the adjoining district. The value it brings, even in suburban towns, has as much to do with social connectivity as destination value. Transit is often in the mix, but the mix is richer, denser, finer-grained, and more dynamic and unpredictable.

TREND
28

Mixed use takes new forms

Asia and the Gulf will lead the way in doing mixed use at a mega-scale, integrating complex programs that weave form and experience together to attract the newly affluent. Mixed use will be seen as an invitation to experiment, rethinking the urban realm as a “curated” place that caters to different lifestyles and demographics to stay active and attractive on a 24/7 basis.

PICKING UP LOCAL CUES

More and more, location is shaping the character and form of mixed-use projects. While always seeking new models, designers are also seizing the opportunity to respond to authentic local culture and the physical context.

above: River Oaks District, Houston
below: Shimao Shenzhen Qianhai Canal City, Shenzhen, China



Hospitality

TREND
29

Demographically driven expectations

The potential clientele for hospitality is driven and differentiated by demographics. While younger Western travelers use apps to forego hotels, their parents are still drawn by perks and wellness. As the guest profiles change, so do the choices. Cohorts gather—for business or pleasure. New to the scene are the emerging middle classes, whose hotel brand loyalties may be formed at home.

TREND
30

Medical and wellness tourism

As people shop the world for medical procedures, it's likely these procedures will be offered as an all-inclusive package. Also on the horizon are resorts that combine wellness with recreation and other diversions, allowing people to recuperate and recalibrate. Tying these resorts to wellness programs back home could make hospitality brands a player or strategic partner in the healthcare market.



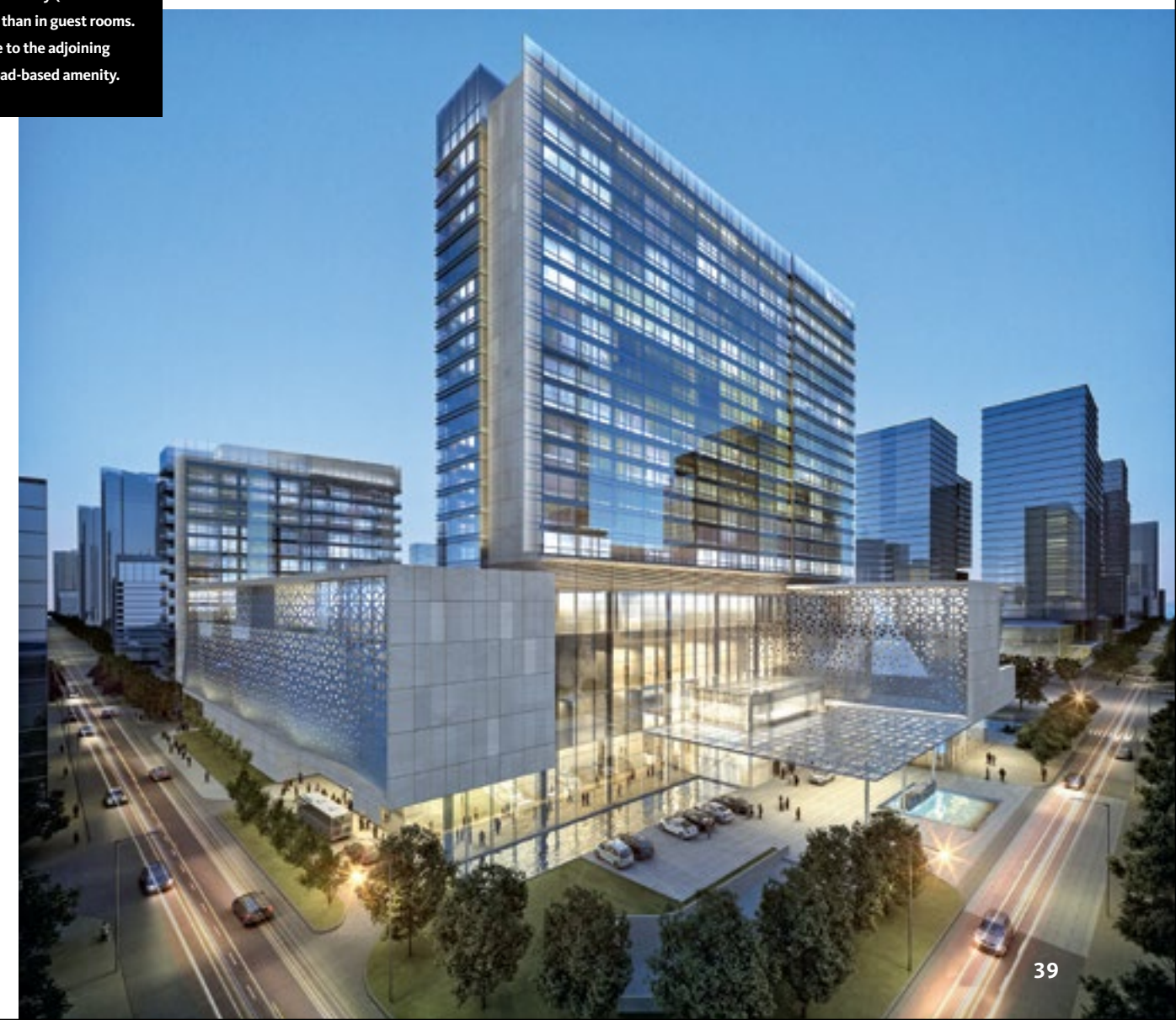
THE IMPACT OF MILLENNIALS

Travel spending by the millennial generation is rising. Young travelers spend far more time socializing or working in the lobby ("isolated togetherness") than in guest rooms. They also relate to the adjoining district as a broad-based amenity.

The Alexander, Indianapolis
below: Westin Hotel, Suzhou, China



Reunion Tower GeO-Deck, Dallas





LUXURY IN SANTA BARBARA

Restoration of the iconic El Encanto resort hotel recaptures the spirit of the days when it catered to artists, celebrities, and the East Coast "carriage trade." It features 92 premium rooms and suites and a new ballroom and restaurant.

El Encanto Hotel, Santa Barbara, CA

Brand Design

TREND
31

Toward the co-created brand

Access to technology and instant information gives people almost unlimited choices. They can curate their experiences based on ever-more-specific personal preferences and the influences of social networks. To stay relevant and engage consumers meaningfully, brands will need to develop collaborative platforms that let people play the role of co-creators.

TREND
32

Brand ubiquity, brand simplicity

Brands confront a multiplicity of ways to reach consumers. This is prompting them to adopt holistic approaches that tailor the connection and make it seamless. If it's overdone, consumers may tune out. Feeling bombarded, they turn to brands—especially the local, ephemeral, and bespoke ones—that limit the noise and focus the interactions on what really matters.



THE TIES THAT BIND

Our brand engagement research found customers are far more loyal to brands with which they have sustained, emotional ties. It's also essential that customers can choose how they interact—in person, online, or via other channels.

above: Pinnacle Foods, Parsippany, NJ
below: Hilton Grand Vacations, touch-screen interface design
left: Lucifer Lighting monograph



Sports & Recreation

TREND
33

Hospitality and interactivity

In order to attract the premium guests, stadiums and arenas are providing more exclusive hospitality environments for those fans and sponsors. Providing spaces for sponsors to entertain is an important part of the package. For high-end fans, the club is a critical amenity, providing distinctive experiences such as close-up views of players taking the field or on-court time during warm-ups.

TREND
34

A fast-changing sports landscape

Increasingly, teams are competing with the convenience of large-screen TVs at home. In response, stadiums and arenas are adding large-screen HD displays, interactive technology, WiFi, expanded-bandwidth cell service, and fantasy stats to enhance the fan experience. Stadiums designed for one sport are generating new revenue by adding events on the field or in special hospitality spaces.



above: Shenbei Arena, Shenbei, China
below: Farmers Field, Los Angeles

ANCHORS OF URBAN DISTRICTS

At both Shenbei Arena and Farmers Field, new sports facilities will anchor the districts around them, creating destinations where crowds of fans spend money at shops, restaurants, hotels, and bars while coming and going.



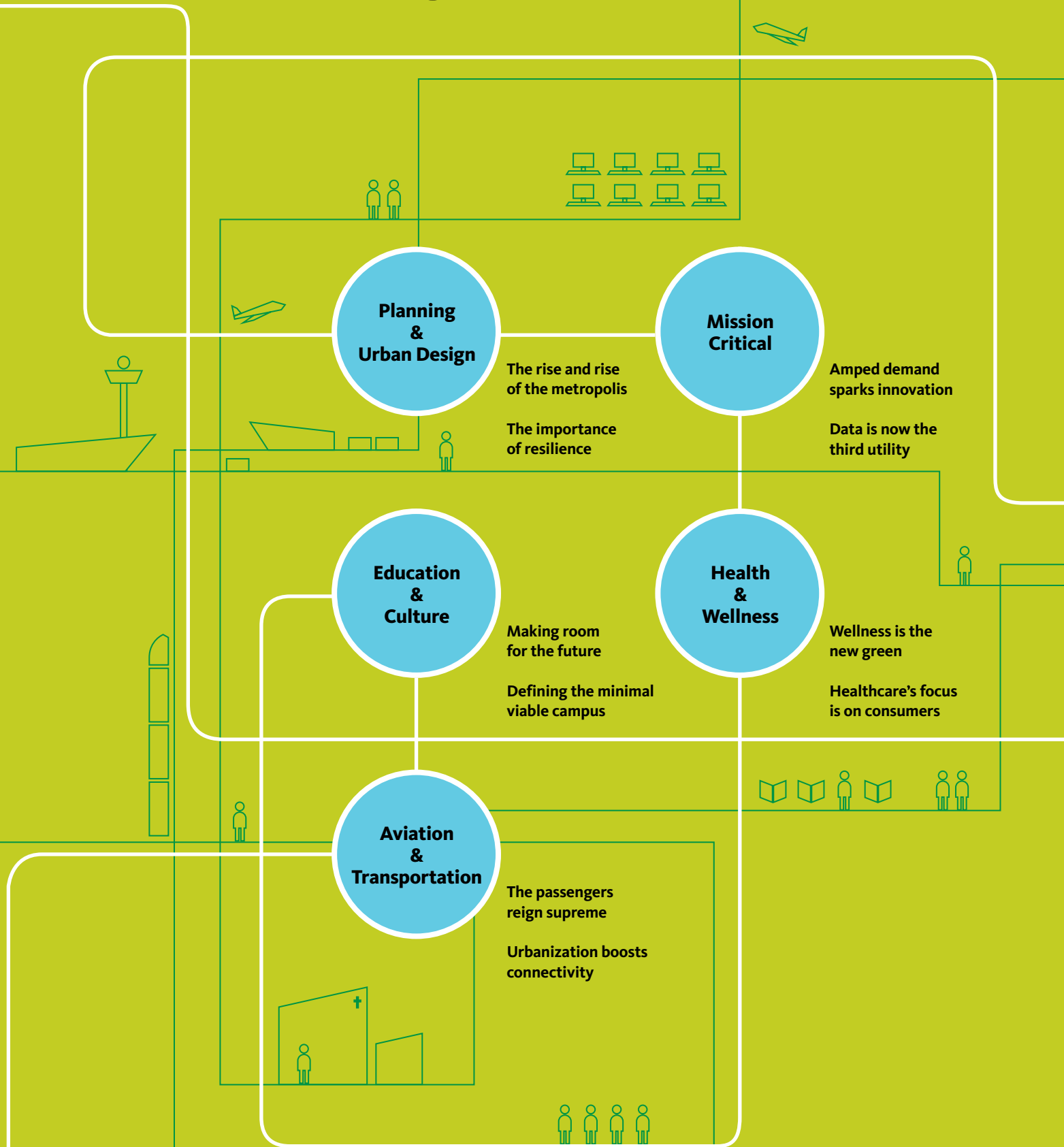
People are eager for experience.

TRAINING TO WIN

Japan fell out of contention in indoor cycling events after 1996, when the track standard changed. Now the Japan Keirin Association's indoor cycling track and training center has given the country new champions.

Izu Velodrome, Izu, Japan

The Future of Community



Looking for new approaches. The Community sector is in a major transition. Economic and demographic shifts put the status quo in question. The altered landscape is prompting renewed investment, a hunt for savings and efficiency, and a new openness to innovation. **Two trends stand out.**



The urbanization of the planet puts the spotlight on metropolitan regions.

We're entering an age of cities. Even where growth is slow, the trend is toward compact, dense, walkable cities that can support modern infrastructure. Metropolitan regions will gain importance as resilience becomes a critical issue for their dominant cities. Managing growth in a larger sense will be on many of these cities' agendas as they invest in airports, transit, healthcare, education, and housing.

A more active and equal relationship will change settings and behaviors.

The old relationship saw people as passive receivers of community services. Now people have more choices. Factors like accessibility, accountability, and affordability count. For their part, communities need people to step up, to do things that used to be done for them. As the relationships change, communities are rethinking their settings in order to engage their communal "customers" as active partners.

Planning & Urban Design

TREND
35

The rise and rise of the metropolis

Growing urbanization means that metropolitan regions are the engines of the wider economy. They have to balance the demands of the future with the realities of the present, and contend with very different challenges. Planning for a metropolis will mean engaging with it over time, influencing the short term with a longer-term perspective. It will also require a global toolkit.

TREND
36

The importance of resilience

As metropolitan regions become more populous, planning for their resilience will be a priority concern. The elements of resilience will vary but are likely to include public safety and security, continuity of infrastructure and services, and—higher up Maslow's scale—the raw material of competitiveness and quality of life: access to culture, education, entertainment, and recreation.

Skies of Ejabah, Makkah, Saudi Arabia



A MIXED-USE ANCHOR

Gensler's City Heart development will create a retail, office, and entertainment district in the urban core of Zhuhai, China. A shopping promenade weaves through the site along natural contours, linking the mountains to a seashore park.

Urban design of City Heart of Zhuhai, Zhuhai, China



THE FUTURE DATA CENTER

The latest data centers are integrated with other functions and designed to fit seamlessly into larger workplace settings. In the age of Big Data and cloud-based content, these facilities are efficient, streamlined prototypes for information sharing.

*left: Distribution and transmission control center, San Francisco Bay Area, CA
below: Technology company briefing center, Silicon Valley, CA*

Mission Critical

TREND
37

Amped demand sparks innovation

Surging demand for bandwidth is reshaping many data centers. Search-engine and social-network providers use multiple locations to achieve redundancy, designing for an 18-month server upgrade cycle and faster replacement of support systems. In urban areas, locating data centers close to customers will grow as service providers convert existing buildings into colocation data centers.

TREND
38

Data is now the third utility

Data is fast becoming a utility, like power and water. Access to digital information is emerging as a basic human need. Proliferating wireless services and devices, which tap into increasingly complex, largely cloud-based content, are driving a huge demand for bandwidth. Meeting it with network infrastructure and data centers will be high on the list, especially for emerging economies, as infrastructure priorities are set.



Education & Culture

TREND
39

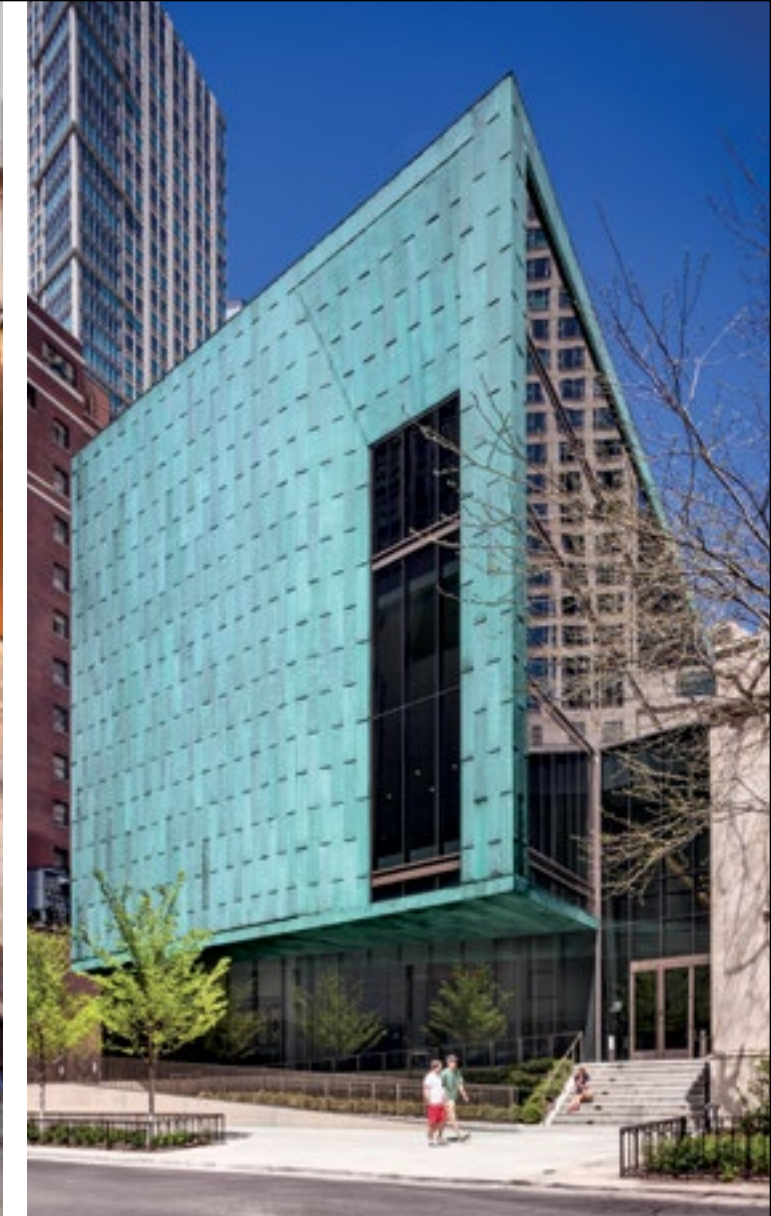
Making room for the future

Many cultural and educational institutions are becoming more interdisciplinary in nature. They are also moving from formal and structured programs and spaces to ones that are more informal and open-ended. These changes require a new generation of buildings and settings that are both more flexible and better able to accommodate a broad range of activities with a greater intensity of use.

TREND
40

Defining the minimal viable campus

Faced with new competitors, programs, and teaching methods, higher education is raising basic questions about the role and nature of the campus as a place (its size, character, and purpose) and about the time spent there (how much, where, and how). Established and new institutions are asking how much "place" they need, particularly outside the traditional campus and for those that never had one.



above, left and right: Gratz Center,
Fourth Presbyterian Church, Chicago
Duke Kunshan University (DKU),
Kunshan, China



CAMPUSES GO GLOBAL

Recognizing that the most important 21st-century research universities will be global, new university campuses are being built in China, including Duke Kunshan University near Shanghai and a second campus of Beijing's Renmin University.



SUSTAINABLE COMMUNITIES

Many urban medical centers are opening outpatient clinics, offering classes, and becoming the anchors of healthier neighborhoods. This Los Angeles medical center builds in walkability and takes a community-based approach to wellness.

Health & Wellness

TREND
41

Wellness is the new green

Growing awareness of how the patterns of daily life contribute to and work against personal health is starting to reshape a great many of the settings in which people live and work. Communities of different types will take a greater interest in nudging their constituencies toward healthier lifestyles, with design playing its part in addressing a wellness agenda in the built environment at every scale.

TREND
42

Healthcare's focus is on consumers

America's Affordable Care Act is indicative of healthcare's pro-consumer shift. Health insurance providers are opening retail spaces and kiosks, while medical clinics are popping up in pharmacies and supermarkets. Medical centers are moving outpatient units into the community, close to the people served, leaving inpatient surgery, specialist care, and trauma to be more centrally provided.



above: Community medical center, Los Angeles
Tulsa Cancer Institute, Tulsa, OK

Aviation & Transportation

TREND
43

The passengers reign supreme

People want their airports back. In a post-9/11 world, their desire for more pleasurable air travel will compel airports to cater to passengers' varied needs and wants. New levels of comfort and calm will elevate the total experience. Airports will look beyond aviation, finding inspiration in hospitality, entertainment, retail, and brand design to meet passengers' raised expectations.

TREND
44

Urbanization boosts connectivity

As rising urbanization increases density, regions will push for greater connectivity. Airports will be the global portals of metropolitan and intercity transit systems, including high-speed rail. Airports will be destinations and urban centers in their own right, spurring a host of new uses that can leverage their strategic importance as a converging point—the long-forecast airport city.



above: LAX Star Alliance Lounge, Los Angeles
Chennai International Airport, Chennai, India

AN AEROTROPOLIS GATEWAY
As India's third-busiest airport, Chennai International is the gateway to the country's southern region. With a curved roof that collects rainwater and allows daylight inside, the new terminal sets benchmarks in resilient design.



CONNECTING DIA TO DENVER

Denver International Airport Hotel and Transit Center reinvents the airport as a swift gateway to the city and a destination itself, thanks to a new hotel and public plaza. Both the region and travelers are well-served.

Denver International Airport Hotel and Transit Center, Denver

**Global hub
and vibrant
destination.**

Annual Report 2014

Our expanded Gensler team now includes 4,000 people in 16 countries on five continents. This dynamic network supports our global growth and puts our people in the places our clients want us to be.



Board of Directors
from left: Robin Klehr Avia, Scott Dunlap, David Gensler, Dan Winey, Carlos Martinez, Joe Brancato, Julia Simet, Rob Jernigan, Andy Cohen, Diane Hoskins

MESSAGE FROM THE BOARD OF DIRECTORS

Gensler's financial performance reflects the value our people deliver to clients every day.

Thanks to our consistent worldwide growth, we have opened new locations in Mexico City, Philadelphia, and Sydney. Our 4,000 professionals serve our clients from 46 different cities. With their help, we delivered projects in 81 countries and increased our revenues to a record high. Financially strong and debt-free, we contributed \$34.5 million in deferred compensation to our employees through our ESOP, profit-sharing plan, and international pension plans.

Our financial performance makes possible increased strategic investments in our research and professional development programs, along with constant improvements to our design-and-delivery platform and systems. These ongoing initiatives reflect our firm's long-standing commitment to our clients and our teams. We measure our success by their success.

Robin Klehr Avia, FIIDA
Chair of the Board

Andy Cohen, FAIA, IIDA
Vice Chair of the Board

Financial Report

\$802m 100%

Total revenue for the year—setting a new record high for the firm.

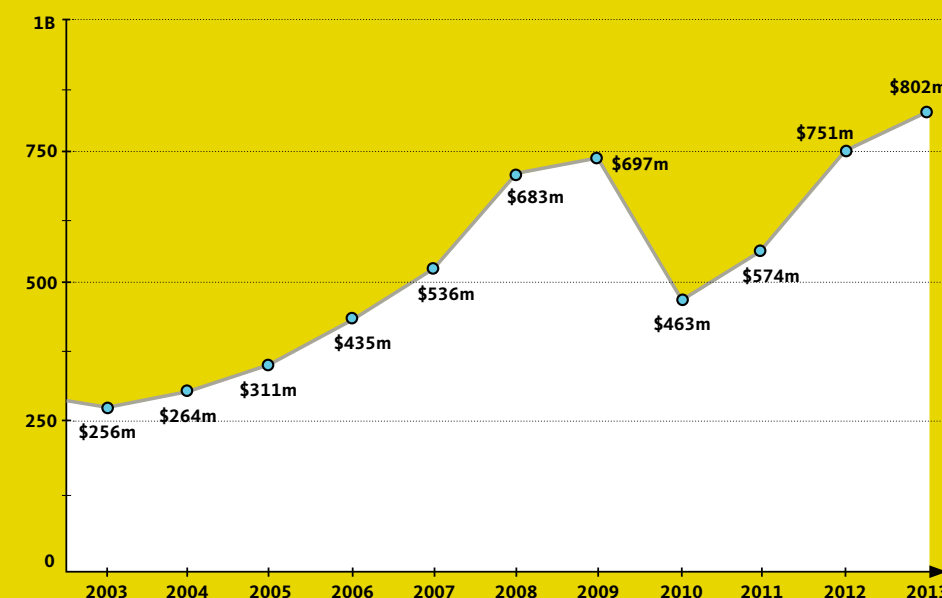
Gensler is fully employee-owned through direct shares and our ESOP.

Top Recognition in 2013

#1

Gensler is a leader among the world's architecture and design firms. Here's how we ranked in our industry in 2013.

10-Year Financial Results (Revenue in million USD)



Architectural Record—Top 300 Architecture Firms
#1 Firm Overall

Building Design—2014 World Architecture 100 Most Admired Firms
#1 US Firm, #4 Global Firm

ENR—Top 150 Global Design Firms
#1 Architecture Firm

ENR—Top 500 Design Firms
#1 Architecture Firm

Interior Design—Top 100 Giants
#1 Architecture Firm
#1 in Corporate Office
#1 in Retail
#1 in Transportation
#1 in Government
#1 in Cultural

VMSD—Top Retail Design Firms of 2013
#1 Firm Overall



Gensler nourishes a culture of innovation, and recent office renovations for Gensler DC (above left) and Gensler Newport Beach (above right) encourage collaboration and experimentation.

Firm Highlights. In a banner year, we've expanded our global footprint, won headline projects, and added new practice areas. Our projects and people kept winning awards. Here's a summary of recent accomplishments.



Research Program Yields New Insights

In 2013, we funded 29 active research studies conducted by internal teams from many practice areas. With the publication of our upcoming *Gensler Research Catalogue* (above), we will share the results of 40+ R&D projects that reflect our commitment to innovation. Among them is our 2013 U.S. Workplace Survey, a milestone for our research program, showing that the ability to balance focus and collaboration via strategic workplace design is key to innovation and success.

New Super-Highrise Breaks Ground in China

Gensler celebrated the groundbreaking ceremony for a new super-tall tower in one of China's richest cities. The mixed-use project for a confidential client will include over 5 million square feet of retail, office, hotel, and residential space. Drawing on traditional Chinese cultural elements, the building will create a new landmark for the city. Gensler's design, chosen through an invited competition, extends the firm's reputation for innovation in super-tall buildings. When completed, the tower will anchor its district with a vertical city component that adds density and urbanity.



DC, Newport Beach Unveil New Offices

In June, Gensler Washington, DC celebrated its 30th anniversary with the opening of its renovated office space. The renovation provides new community meeting space, a prominent street-front entrance, a café, and a new fabrication lab as a platform for innovation. In October, Gensler Newport Beach unveiled its new workspace, which incorporates principles based on Gensler's workplace research.

Shanghai Tower Tops Out

Gensler marked a milestone in August with the topping off of the 121-story Shanghai Tower, the tallest building in China and the second-tallest in the world. The project leveraged the Shanghai hub, local talent, and a multidisciplinary global team. "There is no way a building of this size, complexity, and significance can be built without the collaborative spirit a firm like Gensler can bring," said Art Gensler .



"Blight to Bright" Wins SXSW Place by Design

Gensler's proposal for more resilient streets for New York City, part of Gensler's Town Square Initiative, won the Sustainable Innovation Award at South by Southwest Eco's Place by Design competition. "From Blight to Bright" is designed to transform underutilized spaces into community assets.



Reimagining Cities: Advancing in Year Two

To address the global trend of increasing urbanization and reenergize the role of public space, Gensler launched Reimagining Cities, a decade-long initiative. In year two, the firm invited its designers to offer their observations and visions of the future of work in the city. Co-CEO David Gensler spoke about



above: Gensler's conceptual redesign for Pershing Square in Los Angeles

the initiative at *The Atlantic's* New York Ideas Forum. "The glories of open space and the town squares they inspire are big and small and endless," Gensler said in a *Fast Company* blog post that outlined the challenges population growth poses for cities and how architects can respond.

London Meets Kuwait

During an official visit to Kuwait, London Mayor Boris Johnson joined our client, Mohammed A. Alshaya, and Gensler's Chris Johnson for a tour of The Avenues, Kuwait's largest shopping destination. Gensler designed the 900,000-square-foot Phase III, which added more than 400 stores and 40 cafés and restaurants.



from left: Mabaneh Chairman Mohammed Alshaya, Mayor Boris Johnson, Gensler's Chris Johnson

Gensler Fellows Honored

The International Interior Design Association named Gensler principals Jim Williamson and Judy Pesek to the 2013 IIDA College of Fellows, the association's most prestigious honor. Principal Ken Sanders was named a 2013 Senior Fellow of the Design Futures Council for his leadership in advancing design, design solutions, and the design profession.



clockwise from above left: Judy Pesek, Jim Williamson, and Ken Sanders

Growing a Global Platform

Our talent development network kept strengthening our capabilities to work all over the world. The Gensler University 2013 Global Leaders track charged emerging leaders with exploring how the firm can grow client relationships in new, non-US markets. One team targeted Mexico City, where we recently opened an office. Additionally, our 2013 NextGen program enlisted early-career professionals from Bangalore, London, Shanghai, Tokyo, and across the US to accelerate their emergence as leaders. We shared knowledge globally through another talent development program, Gensler Exchange, which places Gensler staff outside their home regions to gain an understanding of global markets and returns them home more firmly rooted in the global community of practice.

Advocating for Resilient Cities

With catastrophic floods, fire, drought, and storms on the rise, it's time to prepare for these events, rather than simply react to them, Gensler's Rives Taylor wrote in *Urban Land*. Taylor's article, "Minimizing Risk in an Era of Resilience," featured two Gensler case studies: Martin Luther King Medical Center Campus in Los Angeles and Springwoods Village in Houston. Gensler's Lewis Knight reiterated the importance of investing in a sustainable future at *The Atlantic's* 2013 Washington Ideas Forum.





above: Incheon International Airport's Terminal 2 integrates advanced technologies that make it a model of sustainability.

Incheon Airport T2 Breaks Ground

In September, Incheon International Airport in Seoul, South Korea, broke ground on Terminal 2, a 72-gate, 7.4-million-square-foot terminal we're creating as part of the HMGY Consortium. When complete, the terminal will effectively double the airport's size and boost its role as a key asset to Korea's economy. In a *Wall Street Journal* feature story, Gensler's Keith Thompson explained how Gensler's design for the new terminal can contribute to passengers' well-being. "It's a large international terminal, yet it will be very intuitive to navigate and present unique experiences like the vast interior gardens," he said.

Top Awards 2013

In 2013, Gensler won more than 150 design awards, including regional, national, and international awards.

Architectural Record—Good Design Is Good Business
Devon Energy Center, Oklahoma City, OK

Boutique Magazine—Most Experimental Hospitality Projects of 2013
Alexander Hotel, Indianapolis, IN

Communication Arts—2013 Design Annual
Pinnacle Foods, Parsippany, NJ

Contract Magazine 34th Annual Interiors Awards
22squared, Atlanta, GA

Contract Magazine Healthcare Environment Awards—Health and Fitness
Horizon Blue Cross Blue Shield, Mount Laurel, NJ

IIDA Interior Design Competition—Corporate
Calvin Klein Jeans, New York, NY

Interior Design Magazine Best of Year—Office: Firm's Own
Gensler Washington DC, Washington, DC

Interior Design Magazine Best of Year—Office: Mid-Size
Hyundai Capital Operations Center, Atlanta, GA

International Property Awards, Asia Pacific—Best Office Development, Philippines
World Place, Manila, Philippines

SARA 2013 National Design Awards
About.com, New York, NY

VMSD 2013 Retail Renovation of the Year
Neiman Marcus, Bal Harbour, FL

Burry Inducted in Hall of Fame

Gensler principal and design director Collin Burry was inducted in *Interior Design* magazine's Hall of Fame, in recognition of work that has won 60+ design awards for projects such as Apple, Nike, Pixar, and Gensler's corporate headquarters.



Collin Burry

Gensler Talent Recognized

Architects Matt Johnson and Ty Osbaugh were recognized by *Airport Business* magazine's "40 Under 40" for 2013. *Curbed NY* selected Gensler's Eric Tan as one of the 2013 Curbed Young Guns, and Gensler's Andrew Caruso was among 15 recipients in the nation to win the 2013 AIA Young Architects Award.



Matt Johnson



Ty Osbaugh



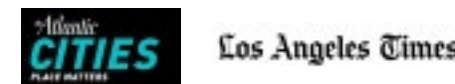
Eric Tan



Andrew Caruso

Top Media 2013

Gensler's projects and people garnered global media coverage in 2013, including feature stories in these news outlets.



gServe: Making a difference in the communities we serve. Through our gServe program, we support philanthropic opportunities and socially conscious design efforts across our locations.



above: Gensler volunteers engage students in a session to envision the "library of the future."

Designers, Students Envision "Library of the Future"

Gensler New York partnered with an elementary school in Long Island City, P.S. 112, to redesign their library as part of a partnership with City Year, a national organization that helps build exceptional leadership skills in young adults who are dedicated to fighting the national high school dropout crisis. The team had a visioning session with students to vision the "library of the future," followed by an in-office charette to create a design solution tailored for student needs.

Affordable Housing for the Developing World

In India, Gensler has partnered with WorldHaus to provide affordable housing—ranging from single-family residences to infill slum housing, cluster housing, and neighborhood communities—at a starting cost between \$2,000 and \$5,000. Constructed with local building materials and labor, the structures are affordable and easy to assemble and take 10 to 15 days to put together. "It's one of the cheapest construction techniques in India," said Gensler's Diwakar Chintala. Gensler and WorldHaus staff visit each site, speaking with homeowners to assess their needs and aspirations. What began as a single prototype has evolved into more than 150 units in design or construction.



Partnerships Spur Results

By establishing a broad network with more than 100 nonprofit organizations—such as Canstruction, DIFFA, Habitat for Humanity, IIDA, United Care, We Care, and more—gServe amplifies outreach activities and creates new opportunities to foster relationships with like-minded partners and clients. We undertake pro bono work across our industry sectors and locations, from creating a pop-up store for Goodwill Industries to designing shade structures for an outdoor urban farm. We also reach out to support our neighbors in times of distress. Gensler matches staff donations for major disaster relief efforts, such as Superstorm Sandy and Typhoon Haiyan.



Academy Reactivates a Shuttered School

Following the closing of 11 schools in the Dallas Independent School District, Gensler developed a process for repurposing closed schools, launching a pilot intervention at the shuttered N.W. Harlee Elementary School. Gensler reinvented and reopened the school as a Summer Leadership Academy for low-income youth. "This was an opportunity to jump in and help our city reestablish vibrant places where holes in the urban fabric had opened," Gensler's Ted Kollaja said in *Fast Company*. The pop-up neighborhood center within the abandoned building is a model for reuse of unoccupied buildings that can be applied to other unoccupied schools across the US.



Gensler Principals

To lead our firm, we have assembled an exceptionally strong and talented team of professionals. Our global leaders are committed to nurturing our people and our one-firm firm culture. Every day, their collaborative, can-do attitude takes on the challenges and exceeds the expectations of our clients around the world.

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Kate Kirkpatrick
Steven Martin, AIA, LEED AP
Janet Pogue, AIA, IIDA, LEED AP
Dee Rendleman, Assoc. AIA, CPA
Raffael Scasserra, Assoc. AIA, LEED AP
Theresa Sheils, AIA, LEED AP
Timothy Taylor, AIA
John Thomann, AIA, IIDA, LEED AP
Joanne Weston, LEED AP BD+C
James Williamson, FIIDA, LEED AP ID+C

Gensler Clients

Our clients come first in everything we do. They are our source of inspiration. Good design emerges from understanding their challenges and translating them into opportunities for innovation. We anticipate the global shifts that impact our clients' businesses, always striving to leverage design's ability to elevate the everyday.

2,491

Current Gensler clients, taking in every market sector and a planet's worth of cities and regions.

1st Financial Funding and Investment
1199SEIU United Healthcare Workers
16 Chestnut, LLC
16M, LLC
20th Century Fox
3M
500 Woodward LLC
5718 Westheimer Road Investors LP
The 614 Company
99 Sudbury

A

A9.com, Inc.
AAA Northern California, Nevada & Utah
Aafaq Holding LLC
AARP
Abacus
Abbott Laboratories
Abdali Mall Company
Abdul Latif Jameel Co., Ltd.
Abercrombie & Fitch
Abt Associates
Abu Soma Development Company
Acacia Research Group
The Academy of Television Arts & Sciences
Acadian Asset Management LLC
Accelergy Corp.
Accenture
The Ackerberg Group
Acosta, Inc.
ACT
Adage Capital
The Adam Corporation
Adams and Reese LLP
Adams Golf
Adidas Group
Adler Planetarium & Astronomy Museum
ADM International Inc.
Administradora Jockey Plaza Shopping Center S.A.
Adobe Systems Incorporated
ADP, Inc.
Advance Realty
Advanced Discovery
Advanced Ice Cream Technologies/Bardot
Advantage Sales & Marketing
Advent Software Inc.
Advocate Health Care
A/E/C Systems 97
AED
AEG
Aerojet Rocketdyne
Aetna
Aetrex Worldwide, Inc.
Affiliated Engineers, Inc.
A.G. Spanos Companies
AHBL, Inc.
AIG
AIMCO
Air Canada
Air Liquide USA LLC
Air National Guard
Air New Zealand
Airbnb, Inc.
Airgain, Inc.
Airports Authority of India
Akamai Technologies
Akerman Senterfitt
AKF Group LLC
Akin Gump Strauss Hauer & Feld LLP
Akridge
Akzo Nobel Inc.
Al Futtaim
Al Futtaim Real Estate
Al Ghurair Group

Al Jazeera Network
Al Khozama Management Company
Alamo Toyota
Alexander Toyota
Alexandria Real Estate Equities, Inc.
Alfa Tech Consulting Enterprises
Alfanar
Alfieri LLC
Allaxis Latin-American Services
AlixPartners LLP
All Web Leads, Inc.
Allegiant
Allegis Group, Inc.
The Alliance for Sustainable Colorado
Alliance Partners
AllianceBernstein LP
Allsteel Inc.
Alorica
Alpargatas S.A.
Alpinvest Partners
The Al-Rai Real Estate Co., W.L.L.
Altier Cooper
Altivia Corporation
Altschuler and Company
Alzheimer's Association
AmazonFresh LLC
Ambulatory Surgery Center at West Ave
AMD
AMEC
American Airlines Corporate Real Estate
American Arbitration Association (AAA)
American Assets, Inc.
American Century Investment
American City Business Journals
American College of Cardiology
American Express
American Gas Association
American International Group, Inc.
American Journal Experts
American Psychological Association
American Red Cross in Greater Chicago
American Red Cross in Greater New York
Amerimar Net-Works Management
Ameripath
Ameriprise Financial
Amerlux LLC
Amgen
Amherst Holdings LLC
AmREIT
AmSurg
Amtrust Realty Corp.
Anadarko Petroleum Corporation
Anaheim Capital Partners LLC
Anderson Automotive Group
The Andrews Companies
Andrews Kurth LLP
Anhui Qiantang Investment Co., Ltd.
Ann, Inc.
Annie E. Casey Foundation
Annunciation Orthodox School
Antara Polanco
Anthony Mason & Associates
Aon plc
Apache Corporation
Apollo Group
AppExtremes
Apple Inc.
Apple Ridge Apartments
aQuantive, Inc.
Aquila Commercial LLC
Aragon Global Management LLC
ARAMARK
ARAMARK Parks and Destinations
Arcadia Group Limited
Architeriors
Arclight Cinema Company
Arcturus
Arden Realty
ARDMS

Ares Management LLC
Argento
Argo Inc.
Arias, Fábrega & Fábrega
Arista Networks, Inc.
Arizona Public Service Company
Arizona State University
ARK Group
Arper SPA
Arthur Chapman Kettering Smetak & Piskala, P.A.
Arthur J. Gallagher & Co.
Artisan Partners Limited Partnership
ASATSU-DK INC.
ASCO Power Technologies, LP
Ashland, Inc.
Asset Strategies
Astoria Federal Savings and Loan Association
AstraZeneca
A.T. Kearney
AT&T
Atherton-Newport Investments
Atinum E & P, Inc.
ATK
Atlanta Tech Village
Atlanta Ventures
Atwood Oceanics
Aurora Bank FSB
Aurora Oil & Gas Limited
Austin Community College
Austin Convention Enterprises Inc., Hilton Austin
Auto Star Vehículos S.A.
Autodesk
Avanade Inc.
Avanti Press, Inc.
Avaya
Avison Young
AJX Armani Exchange
AXA Advisors
AXA Real Estate

B

Bacardi
Baccarat, Inc.
BAI Century LLC
Baird Capital Partners Europe
Baker & Hostetler LLP
Baker & McKenzie
Baker Botts
Baker, Donelson, Bearman, Caldwell & Berkowitz, PC
Balfour Beatty Construction
Balyasny Asset Management
Banco Itaú
Bandujo
Bandwidth.com
Bangalore International Airport Limited
Bank of America Corporation
The Bank of New York Mellon
BankUnited
Banner Health
Banorte Securities International
Baotou City Planning Bureau
Barclays Capital
Bare Escentuals Beauty, Inc.
Barrack, Rodos & Bacine
Barrett, Woodyard & Associates, Inc.
Base Management
Base Partners
BASF Corporation
Bausch + Lomb
Bayer AG
BB Hotel Owner JV LLC
BBCN Bank
BBL, Inc.

BBVA Compass Bank
BDO
The Beach Company
Beacon Capital Partners
The Beacon Institute for Rivers and Estuaries
Beckman Coulter
Behringer Harvard
Beijing Advanced Property Co., Ltd.
Beijing Architecture Design Institute
Beijing Baohong Tiancheng Real Estate Development Co., Ltd.
Beijing Capital Land, Ltd.
Beijing Damei Group
Beijing Enterprises International Conference Metropolis Real-estate Co., Ltd.
Beijing Guohuasheng Investment Consulting Co., Ltd.
Beijing Heyu Real Estate Development Co., Ltd.
Beijing Tianshi Jiye Real Estate Development Co., Ltd.
Beijing Tongzhou New Modernized International City Investment & Operation Co., Ltd.
Beijing Vantone Industrial Co., Ltd.
Beijing Xingtai Real Estate Development Co., Ltd.
Beijing Zhonghe Jiye Investment Co., Ltd.
Bellico Credit Union
Benchmark Hospitality International
Bentall Kennedy
Bentley Prince Street
Bergdorff Goodman
Bering Straits Technical Services
Berkeley Research Group LLC
Bernards
Bernstein Companies
Best Best & Krieger
Best Buy Co., Inc.
Better Business Bureau
Bevcon I LLC
Beverly Hills Gateway LLP
Beverly Wilshire Ownership
BGC Shoken Kaisha Limited
BHP Billiton
Big Rock Partners LLC
BigMachines
The Bilak Companies
Bingham McCutchen LLP
Biodesix
Biola University
Birch Street
BIT Playhouse
Bixby Land Company
BJ's Restaurants
Black & Veatch Corporation
Black Iron Development LLC
BlackRock, Inc.
The Blackstone Group
Blake, Cassels & Graydon LLP
Blank Rome LLP
Blatteis & Schnur, Inc.
Bloom Properties LLC
Bloomberg L.P.
Bloomin' Brands, Inc.
Bloomsburg Carpet
Blue Plate Restaurant Company
BlueCrest Capital Management
Bluestone Capital Partners
BMC Software, Inc.
BMS Management, Inc.
BNC Mortgage
BNL
BNP Associates, Inc.
BNY Mellon
Bobrick
Boeing
Bolton
Bond Companies

6

of the world's 10 biggest
retail companies are
Gensler clients.

Booz Allen Hamilton, Inc.
Boson Real Estate Co., Ltd.
The Boston Consulting Group
Boston Pizza International
Boston Private Financial Holdings
Boston Properties, Inc.
Boston Scientific Japan K.K.
The Boulevard Group
Boulevard Nightlife Group
BP plc
Bracewell & Giuliani
Brazos Riverfront Development, Ltd.
BRE Properties, Inc.
BRE/Parc 55 Owner LLC
The Breakaway Group
Brenham Main Street Historical Preservation, Inc.
BrickWorks Atlanta LLC
Brighton Collectibles
Bristol Group, Inc.
Bristol-Myers Squibb
British Airways
The Broad Art Foundation
Broadreach Capital Partners
Broadway Real Estate Services LLC
BROE Group
Broken Hills Proprietary, Inc.
Brookfield Office Properties
Brooks Bell
Brooks, Pierce, McLendon, Humphrey & Leonard LLP
Brooks Sports, Inc.
Brown & Strez
Bryan Cave LLP
Buch Construction
Buchanan Street Partners
Buckingham Companies
Bugsby Property
Buick
Bulfinch Congress Holdings LLC
Bupa
Burberry
Burger Construction Company
Burleson Cooke LLP
Burns & McDonnell
Burns DeLatte & McCoy
Burr Pilger Mayer, Inc.
Burt's Bees
Burton Construction
Business Roundtable
Bycor General Contractors

C

C.A. Hull Co., Inc.
The CAC Group, Inc.
Cadillac
Cadillac Fairview Corporation
Cadwalader Wickersham & Taft
Caesars Entertainment
CAHG
Calare Properties
Caliber Home Loans
California Institute of Technology
California Republic Bank
Call & Jensen
Calkwalk, Inc.
Calvin Klein
Calvin Klein Jeans
Cámara de Comercio de Bogotá
Cambridge Health Alliance
Camden
Camden Property Trust
Cameron
Cameron McKinney LLC
Campbell Hall

Campus Developers
Canary Wharf Group plc
Canon Solutions America, Inc.
Canyon Capital Advisors LLC
Canyon Partners LLC
The Capital Group Companies, Inc.
Capital Metro Transportation District (Austin, TX)
Capital One
Capitol Toyota
Caplin & Drysdale, Chartered
The CapStreet Group, LLC
CAPTRUST Financial Advisors
Cardinal Health, Inc.
Caremark
Carlson
The Carlyle Group
Carnegie Corporation of New York
Carrabba's Italian Grill
CarrAmerica Development, Inc.
Cartier
Casey and Richards
Casey Family Programs
Cash Call
Cassidy Turley
CastleHill Partners
Catellus Development
Caterpillar
Cathay Bank
Cathay Pacific Airways
Cathexis Capital
CATIC Real Estate
Caylon
Bryan Cave LLP
CB&I
CBRE
ccrd partners
CDM Smith
CEB
Cedars-Sinai
Celltix Therapeutics
Cengage Learning, Inc.
Cenovus Energy, Inc.
CenterCal Properties
Centerpoint Energy
Central Houston, Inc.
Central Intelligence Agency
Central Shoe Repair, Inc.
Centrum Partners
Century 21 Department Stores
Century Development
Cerberus Capital Management
Certified Moving & Storage Co., Inc.
CH2M Hill
CHA
Chadbourne & Parke LLP
Chagoury Group
Chamilla
Chanfine Real Estate Development Co., Ltd.
Charles Company
Charming Charlie
Chartis Insurance New Zealand Limited
Chatham Orpheum Theater Foundation
Chenevert Architects
Chengdu Forte Land Co., Ltd.
Calare Properties
Chengdu Oriental Hope High Power Real Estate Development Co., Ltd.
Cheniery Energy, Inc.
Cherry Creek Mortgage Co.
Chesterfield LLC
Chevrolet
Chevron Business and Real Estate Services
Chia Tai Land Company, Ltd.
Chicago Board Options Exchange
Chicago Cubs
Chicago Entrepreneurial Center
Chicago Loop Alliance
The Chicago School of Professional Psychology
Chicago Trading Company

Child Advocates, Inc.
The Children's Assessment Center
Children's Medical Center of Dallas, Texas
Childress Klein Properties
China Institute in America
China Merchants & Jiaming Real Estate Development Co., Ltd.
China Merchants Bank
China Northeast Architectural Design Institute Co., Ltd.
China Pacific Insurance Co., Ltd.
China Renmin University
China Resources Land Development (Shenzhen) Co., Ltd.
The Chiofaro Company
Choice Hotels International, Inc.
Chongqing RongTuo Real Estate
Chongqing Jiafa Investment Co., Ltd.
Choose Chicago
CIBA VISION Corporation
CIBC World Markets
CIFI Group Co., Ltd.
Cigna
Cini-Little
CIP Real Estate
Cisco Systems, Inc.
Citigroup
Citimax Group, Inc.
Citrix Systems, Inc.
City College of New York
The City Investment Fund, L.P.
City of Aurora, CO
City of Beverly Hills, CA
City of Boston, MA
City of Casa Grande, AZ
City of Frisco, TX
City of Fullerton, CA
City of Goodyear, AZ
City of Hope National Medical Center
City of Houston, TX
City of Huntington Beach, CA
City of Irvine, CA
City of Livermore, CA
City of London, UK
City of Long Beach, CA
City of Los Angeles, CA
City of Maricopa, AZ
City of Mesa, AZ
City of Peoria, AZ
City of Phoenix, AZ
City of Portland, ME
City of San Diego, CA
Clarion Realty
Clarity Coverdale Fury
Clark County, Nevada
ClarkDietrich Building Systems
Clay Lacy Aviation
Clayco
Clear Channel Airports
Clear Task, Inc.
CLEARresult, Inc.
Cleary Gottlieb Steen & Hamilton LLP
Cleveland Browns
Cleveland Clinic
Clifford Chance LLP
Clise Properties, Inc.
ClubCorp USA, Inc.
Clubhouse International LLC
Clyde & Co
CMG.ING Participacoes Ltda.
The Coca-Cola Company
COG Realty, LLP
Cognizant
COHN, Inc.
Cole Haan
Cole Real Estate Investments, Inc.
Colfax
Colliers Bennett & Kahnweiler, Inc.
Colorado Corrections Industries

The Colorado State Land Board
ColorPlus
The Colton Company
Columbia College Chicago
Columbia Property Trust
Columbia University
Colvill Office Properties
Comcast NBC Universal
Comdata
Comex Group
Comfort Systems USA
The Commonwealth Club of California
Community Bank
CompPartners
Compuware
ConAgra Foods
Condé Nast
Condominio Edificio Midas
Conine & Robinson
Conn's
Consensus
Consolidated Restaurant Operations, Inc.
Construtora
Consulate General of the State of Qatar
The Container Store
Continental Development Corporation
The Continental Group Realty
Continental Resources
Continuum Partners
Contour Global
Contract Office Group, Inc.
Convene
Cooley LLP
Cooperativa de Productores de Leche Dos Pinos RL
Cordis Corporation
CORFERIAS, Bogotá
Cornell University
Cornerstone Fellowship
Cornerstone Real Estate Advisers, Inc.
Corning Incorporated
Corpat, Inc.
Corporate Development Services, LLC
Corporate Office Properties Trust
Corporate Realty Services
Cosentini Associates
Coty, Inc.
Counsyl
County of Los Angeles, CA
County of Orange, CA
County of San Diego, CA
County of Sonoma, CA
Covariance Capital Management, Inc.
Coventry Development Corporation
Covington & Burling LLP
Cowan Group
Cowan & Tout
Coyle & Company
Cozen O'Connor
CP Group
CP Prominence LLC
CPPM BOAP LLC
Cradly, Jewett & McCulley LLP
Cleveland Browns
Crain Caton & James P.C.
Crain Communications
Cravath, Swaine & Moore LLP
Clise Properties, Inc.
ClubCorp USA, Inc.
Clubhouse International LLC
Clyde & Co
CMG.ING Participacoes Ltda.
The Coca-Cola Company
COG Realty, LLP
Cognizant
COHN, Inc.
Cole Haan
Cole Real Estate Investments, Inc.
Colfax
Colliers Bennett & Kahnweiler, Inc.
Colorado Corrections Industries

38

of the 50 biggest
Fortune 500 companies
are Gensler clients.

Crocker Partners LLC
Crocker Plaza Company
Crosspoint Properties
Crossroads Trading Company
Crowe Horwath
Crowell, Weeden & Co.
Crown Acquisitions
Crown Casino Corporation
Crown Realty Partners
Cruzan Monroe
Crystal City Business Improvement District
Crystal Cruises
CSC
CSE
Culver Studios
Cummins, Inc.
Cushman & Wakefield Inc.
CVG Management
CVS Caremark
C.W. Driver
CyberPoint International LLC
Cypress Equities

D

D Rock Gaming
D.A. Davidson
Da Vinci Schools
Dalichi Properties & Development, Inc.
Daimaru Matsuzakaya Department Stores Co., Ltd.
Dorsey
Doss Law
DoubleTree by Hilton
Dallas Cowboys
The Dallas Opera
Daltile International
Danaher Corporation
Danker & Donohue Garage Corp.
Danmarks Tekniske Universitet
Dartbrook Partners
Data Foundry, Inc.
Datalink
Datesweiser
Datong Zhongjian Weiye Real Estate Development Co., Ltd.
David Black Associates
Davidson Kempner Capital Management LLC
The Davis Companies
Davis Polk & Wardwell LLP
Daymark Realty Advisors
DB Group
DBI Construction Consultants
DCP Midstream
DDB Worldwide Communications Group, Inc.
DE Shaw & Co., L.P.
Debevoise & Plimpton LLP
Degenkolb Engineers
Del Frisco's Restaurant Group
Del Monte Foods
Delaware North Companies
Delegation of the European Union to the United States of America
Dell
Deloitte
Deloitte Tohmatsu Consulting Co., Ltd.
Delosi S.A.
Delta Air Lines, Inc.
Delta Faucet Company
Delta Hotels and Resorts
Denbury Resources, Inc.
Dendreon Corporation
Dennis Webb
Dentons
Denver International Airport
DePelchin Children's Center
The Depository Trust & Clearing Corporation
DePuy Synthes
DesignMap, Inc.

Desjardins Group
Detroit Lions
Deutsche Bank AG
Devon Energy Corporation
Devry University
Dewey Square Tower Associates LLC
Diageo
Dickinson College
Dickstein Shapiro
Diesel
Diesel Dragon (Shanghai) Trading Co., Ltd.
Digital Domain
Digital Realty
Digitas
Dignity Health, California Hospital Medical Center
DILAurenti Group
Dilek Gayrimenkul Yatirim ve Turizm A.Ş.
Dimensional Fund Advisors
DiNapoli Capital Partners
DIRECTV
Discover Financial Services
Diversified Development, Inc.
DJM
DLA Piper
Document Technologies, Inc.
Dodge & Cox
Dolby Laboratories
Dolphin Partners
Dong-II Architects and Engineers
Dongguan Conran Real Estate Development Co., Ltd.
Dorsey
Doss Law
DoubleTree by Hilton
Dallas Cowboys
The Dallas Opera
Daltile International
Danaher Corporation
Danker & Donohue Garage Corp.
Danmarks Tekniske Universitet
Dartbrook Partners
Data Foundry, Inc.
Datalink
Datesweiser
Datong Zhongjian Weiye Real Estate Development Co., Ltd.
David Black Associates
Davidson Kempner Capital Management LLC
The Davis Companies
Davis Polk & Wardwell LLP
Daymark Realty Advisors
DB Group
DBI Construction Consultants
DCP Midstream
DDB Worldwide Communications Group, Inc.
DE Shaw & Co., L.P.
Debevoise & Plimpton LLP
Degenkolb Engineers
Del Frisco's Restaurant Group
Del Monte Foods
Delaware North Companies
Delegation of the European Union to the United States of America
Dell
Deloitte
Deloitte Tohmatsu Consulting Co., Ltd.
Delosi S.A.
Delta Air Lines, Inc.
Delta Faucet Company
Delta Hotels and Resorts
Denbury Resources, Inc.
Dendreon Corporation
Dennis Webb
Dentons
Denver International Airport
DePelchin Children's Center
The Depository Trust & Clearing Corporation
DePuy Synthes
DesignMap, Inc.

E

E. & J. Gallo Winery
EA Engineering, Science, and Technology, Inc.
Earls Restaurants
Ecova
Edarat Group
Eddie's Shoe Repair
Edelman
EDENS
EDG2
Edge Fund Advisors
Edward J. Minskoff Equities, Inc.
Edwards & Zuck
EFI

Ehrenkranz & Ehrenkranz LLP
Eiseman Jewels
Eisner, Kahan & Gorry
El Palacio de Hierro
Elixir-CIG LLC
Ellis Partners LLC
Embassy of Canada
Embassy of the Republic of South Africa
EmblemHealth
EMC Corporation
EMCORP
Emerson Electric Co.
Emirates Integrated Telecommunications Company PJSC
The EMMES Corporation
Empire Office
Encana Corporation
Encinal Terminals Inc.
Endeavor Real Estate Group
Energy BBDO
Environmental Systems Design, Inc.
Epicor
Epiq Systems, Inc.
Epocrates, Inc.
Equinox Fitness
Equity Office Properties Trust
Equity Residential
Ericsson
Ernst & Young LLP
Essex Commercial Properties
Ethertronics
Evenson Best LLC
Eveo Communications Group, Inc.
Ewing Automotive Group
Executive Career Services
Exempla Saint Joseph Hospital
Expedia, Inc.
EXT Promociones S.A.
Extell Development Company
Exterran
Exxon Mobil Corporation
EYP Mission Critical Facilities, Inc.

F

FF&T Group
Facebook
Faegre Baker Daniels
Fairbrook Business Park II, LLC
Fairfield Metro Center
Fairmont Hotels & Resorts
Falurrias Capital Partners
Fallon Worldwide
Fast Retailing (Uniqlo)
Federal Aviation Administration
Federal Reserve Bank
Federal Reserve Bank of Atlanta
Federal Reserve Bank of New York
Federation of Italian-American Organizations of Brooklyn, Ltd.
Felcor Lodging Trust
Feld Entertainment
Felten Media Services
Fennemore Craig
Fenway Properties
Ferrari S.p.A.
FGM Architects
Fidelity Investments
Fifth
Fifth & Pacific
Fifth & Race, LLC
Fifth Ward Community Redevelopment Corporation

Finpoint Capital LP
Finex Group
Finley Company
Finnegan, Henderson, Farabow, Garrett & Dunner, LLP
FINRA
First Annapolis
First Brothers Co., Ltd.
First New York Partners
First Niagara Bank
First Q
First Southwest Company
First Western Development Services
Fish & Richardson P.C.
Fisher Brothers
Fisher-Price
Fisk Electric Company
Fitness International
Flanders House
Fletcher Jones Motorcars
Florida Ice & Farm Co.
Fluor Corporation
FMC Technologies, Inc.
Focal Point
Foley & Lardner LLP
Follett Higher Education Group
Food and Beverage, LLC
Fore Research & Management
Forest City Commercial Development
Forest City Enterprises, Inc.
Forest City Ratner
Forest City Residential West
Forest City West
Forever Collectibles
Formastion
Fortistar
Fortnum & Mason
Fortress Investment Group
Foster Wheeler
Foundation Center
Four Seas International House Tourism Development Co., Ltd.
Four Seasons Hotels & Resorts
FOUR-S
Fourth Presbyterian Church
Fouts Corporation
Fox Entertainment Group, Inc.
Franklin Street Properties
The Fratelli Group
Freeman Group, Inc.
FreemantleMedia North America, Inc.
Freese and Nichols, Inc.
Fremont Investment & Loan
Fresco, LLC
Fresh Inc
Freshfields Bruckhaus Deringer
Friedkin Companies Inc.
Friedman Real Estate Group, Inc.
Friends For Life
Fry Reglet
FT-Ontario Property LLC
FUJIFILM
Fuller Realty Partners, LLC
Fuller Technological Seminary
Fusion Multiplex
Fuwah Properties Co., Ltd.
Fuzhou Red Star Macalline Property Development Co., Ltd.

G

G4S Integrated Services
Gables Residential
Gafcon, Inc.
Galaxy Commercial Holding, LLC
The Gallup Organization
GameDesk

112

countries where
Gensler has worked.
With offices in 46
locations, we can
deliver projects for our
clients in every region.

Gannett
Gap, Inc.
Gard North America
Gardner & Theobald Inc.
Gardner Builders
Gausman & Moore
Gemini Commercial Investments Ltd
Gen Re
Genentech
General Atomics
General Dynamics Information Technology
General Electric
General Glass International
General Motors
Genesis Engineers, Inc.
GenOn Energy
Geode Capital Management
George Comfort & Sons Inc.
George Mason University
The George Washington University
George W. Bush Foundation
George Weston Limited
Georgia Institute of Technology
Gerson Bakar & Associates
Getty Images
GHT Ltd.
Gianelli & Morris
Gibson Dunn
Gilbane Building Company
Gilead Sciences
Gilt Groupe
Gittleman Management Company
Glamox ASA, BU Luxo Production Kirkenær
GlaxoSmithKline plc
Glimcher
Global Hunter Securities
Global Intimates LLC
GLOBALFOUNDRIES
Glumac
GLY Construction, Inc.
GMC
GMMB Inc.
Golden Gate Hotel
Golden State Warriors
Gonzaga University
Goodson & Wachtel
Goodwill of Greater Washington
Goodwin Procter LLP
The Goodyear Tire & Rubber Co.
Gordon Arata McCollam Duplantis & Eagan LLC
Gordon Brothers Group
Gordon Silver
Goulston & Storrs
Government of Singapore Investment Corporation
The Grace Institute
Grace International Pte. Ltd.
Graham Capital Management, L.P.
Granite Investment Group
Granite Properties, Inc.
Grant Thornton LLP
Graphic Packaging International, Inc.
Graycor Services LLC
Great Hearts Academies
Greeley and Hansen LLC
Green Huayi Investment Co., Ltd.
Green Street Properties
Greenberg Traurig
Greenfield Community College
Greenfield Partners
Greenhill & Co., Inc.
Greenland Group
Greenland US Consulting Inc.
Greenlaw Partners
Greenlight
GreenSPACE
Gregg & Valby
Griffin Capital
Griffith Properties

Groom Law Group
Gruber Friedman Restaurant Group, LP
Grupo Aliss
Grupo QUEST
GS Group
GT Land Holdings Limited
Guangdong Mobile Communication Co., Ltd.
Guangzhou Greenland Real Estate Development Co., Ltd.
Guangzhou Panyu Century Garden Real Estate Ltd.
Guangzhou Planning Bureau
Guizhou East View Real Estate Co., Ltd.
Gulf Capital PJSC
Gulf Interstate Engineering
Gulf Related
Gunlocke
Gunster Yoakley & Stewart
Guotai Junan Securities Co., Ltd.
Guycy, Inc.
GWL Realty Advisors

H

H & R Property Management Ltd.
Hachette Book Group
Hackman Capital
Haggar Clothing Co.
Hahn Contractors
Hahn Loeser & Parks LLP
Halbert Hargrove
Halcon
Halliburton
Hampshire Real Estate Companies
Hance Scarborough, LLP
Hangzhou Green Building Meilu Development Co., Ltd.
Hansainvest
Hanson Dodge Creative
Harbin Bank
Harbor East
Harbor Group International, LLC
Harris & Associates
Harrison & Star
Harry M. Green Interests, Inc.
Hartford Steam Boiler
Hartmann
Harvard University
Hathaway Dinwiddie Construction Company
Haworth Inc.
HBF
HBK Services, LLC
Healthcare Corporation of America
HealthyBack
Hearst Communications Inc.
Heartland Alliance
Heldrick & Struggles
The Heir Gallery, Inc.
Helios Design + Build
Hen's Teeth
Henli Real Estate (Suzhou) Co., Ltd.
Henricksen & Company, Inc.
Henrico County Government
The Henry J. Kaiser Family Foundation
Hensel Phelps
Herald Square Properties
Herbalife
Here Today
The Heritage Consortium LLC
Heritage Hotels & Resorts, Inc.
Herman Miller, Inc.
Hermes of Paris
Hess Corporation
Hexagon
Hexcel Corporation
HFF
H.I.G. Capital
High Fashion Home

High Flying Foods
Highgate Holdings, Inc.
Highline Real Estate Group
Highmark, Inc.
Hill Country Texas Galleria, LLC
Hill Holliday
Hillcrest Country Club
Hillwood Development Company, LLC
Hilton Worldwide
Hines
Hirsch and Westheimer, P.C.
Hodel Briggs Winter
Hoff-Barthelson Music School
Holder Construction Company
Holland & Knight LLP
Holland America – Princess
Hollister Inc.
HollyFrontier Corporation
Holmes Murphy & Associates
HOM Real Estate Group
Home Box Office, Inc.
The Home Depot, Inc.
Honeywell International Inc.
Hong Tai Real Estate Co., Ltd.
The Hopkins Henderson School
Horace W. Goldsmith Foundation
Horizon Blue Cross Blue Shield of New Jersey
The Hotel & Residences at L.A. Live, Inc.
Hotel Shilla Co., Ltd.
Hotels.com
Houlihan Lokey
Houston Airport System
Houston Ballet
The Houston Club
Houston Independent School District
Houston Museum of Natural Science
The Houston Scottish Rite
Howard Building Corporation
The Howard Hughes Corporation
Howrey
HP
HPT Management Services LP
HRE Performance Wheels
HSBC
HSN
HSR Associates, Inc.
Huafa Industrial Share Co., Ltd.
Huawei Technologies Co., Ltd.
Hudson Grace
Hudson Group
Hudson Pacific Properties
Hughes Hubbard & Reed
Hughes Marino
Huichuang Hotel Management (Suzhou) Co., Ltd.
Hulu
The Humane Society of the United States
Humanscale
Hunt Consolidated
Hunter Douglas Inc.
Hunter Properties
Hunton & Williams LLP
Hyatt Hotels Corporation
The HYM Investment Group, LLC
Hyundai Capital America
Hyundai Motor America
HyundaiCard

IAC/InterActive Corp.
IBM
ICO Development, LLC
Icon Venue Group
iContact LLC
I.D.E.A. Partners, LLC
IDS Real Estate Group
IHP Capital Partners

IIS Network
Illinois Institute of Technology
IMAX
Impact HUB Peoria
Imperial Johnson, LLP
In Shape Health Clubs, Inc.
Incheon International Airport Corporation (IIAC)
Indian Motorcycle/Polaris Industries, Inc.
Inditex
Industrial and Commercial Bank of China
Industrial Bank Co., Ltd.
Informatica Corporation
InfraREIT Capital Partners, LLC
Inland American Office Management, LLC
Inspired Work Communities
Instituto Costarricense de Turismo
The Integral Group, LLC
Integral Partners
Integrated Properties
Intel
Intelligentsia Coffee & Tea, Inc.
Intelsat
InterContinental Hotels Group
Interior Investments, LLC
International Carwash Association
International Coffee & Tea, LLC
International Far Eastern Leasing Co., Ltd.
International Imports
International Kitchen
International Monetary Fund
Interpublic Group of Companies
Interstate Hotels and Resorts
InTouch Credit Union
Intrepid Control Systems, Inc.
Intuit Inc.
Invesco Ltd.
Invision Carpet Systems
IPC, Inc.
Ipsos
Irell & Manella LLP
IRSA Inversiones y Representaciones S.A.
The Irvine Company
İŞ Gayrimenkul Yatırım Ortaklığı A.Ş.
Island Architectural Woodwork
Isle of Capri
ISN
ITC Hotels
ITC Limited
ITT Corporation
Iverifys Inc.
IXIA

J

J+J Industries
Jackson & Cooksey, Inc.
Jackson Hole Airport
Jackson Lewis LLP
Jackson-Shaw
Jackson Walker L.L.P.
Jacobs Consultancy
James Wood Auto Group
Jamestown
JAMS, The Resolution Experts
The J. Beard Real Estate Company, LP
J. C. Penney Company, Inc.
J. Christopher Capital
J.C. Flowers
JDRF
JE Dunn Construction Group, Inc.
Jefferies & Company, Inc.
Jefferson Medical Clinic LLC
Jet Propulsion Laboratory – NASA
JetBlue Airways
The Jewish Community Center in Manhattan
Jewish Community Center of Greater Washington

JF White Properties
Jiangsu Zhongnan Construction Group Corporation Co., Ltd.
Jinjiang Municipal People's Government
JJA, Inc.
JMC Steel Group
JMF Development
JMI Realty
JN Automotive
Joel Berman Glass Studios
The John Buck Company
The John Hardy Group
The John Valentine Co., Inc.
John Wayne Airport
Johns Hopkins Facilities and Real Estate
Johns Hopkins Medicine International
Johnson & Johnson
Johnson Controls, Inc.
Joint Industry Board of the Electrical Industry
Jones Day
Jones Lang LaSalle
Jones Temecula Real Property LLC
Jones, Walker, Waechter, Poitevent, Carrère & Denègre L.L.P.
Jotun Paints, Inc.
Joyce Ziker Parkinson, PLLC
JPMorgan Chase & Co.
The Julia Ideson Library Preservation Partners
Junior Achievement
Jvation
JWT Action

K

K2 General Contractors
Kaiser Foundation Health Plan, Inc.
Kaiser Permanente
KAL Hotel Network Co., Ltd.
Kaleidescape
Kan Am 1000 Main L.P.
Kaplan Kirsch & Rockwell
Kaseya
Kashi
Kate Spade
Katten Muchin Rosenman LLP
Kaye Scholer LLP
KCET
KCI Technologies Inc.
KCM
kCura
KDF Communities
Keck Medical Center of USC
Keller and Heckman LLP
Keller Rackaukas Umberg Zipser
Kenneth Rainin Foundation
Kenyon & Kenyon LLP
KEO International Consultants
Kessler Financial Services
Ketchum
Keurig Incorporated
KeyBank
Khalili Center for Bariatric Care
Khazanah Nasional Berhad
KICap Management
Kiewit
Kilroy Realty Corporation
Kimley-Horn
Kimpton Hotels & Restaurants
Kinder Morgan
King Abdullah City for Atomic and Renewable Energy
KIPCO
KIPP
Kirland & Ellis LLP
Kirpatrick & Lockhart LLP
KITA (Korea International Trade Association)
KMGH-TV

43

of the 50 biggest US
companies by market
value are Gensler clients.

Knowledge Advisors
Kobayashi Kogel-Sha Co., Ltd.
Kohlberg Kravis Roberts & Co.
Kohler Co.
Kokuyo Furniture Co., Ltd.
Koleksiyon
Kolesar & Leatham
Kongsberg
Korean Air
Korn/Ferry International
Kosmont Companies
KPRS Construction Service, Inc.
KQED
Kramer Levin Naftalis & Frankel LLP
KRBE
KRE YTC Venture LLC
KRON 4
Kume Sekkei
Kunming Xin Hai Hui Investment Co., Ltd.
Kuwait Projects Company Holding (KIPCO)
Kvadrat/Maharam
KWG Property Holding Ltd.

L

L&L Holding
L&M Architectural Graphics, Inc.
La Cité Development
Laboratorio Quimico e Farmaceutico Bergamo Ltda.
Laborers' International Union of North America
Lady Luck Casino
Lake Charles Cogeneration LLC
The Lancaster Hotel
Landmark Asset Management Group
Landor Associates
Landscape Architecture Foundation
Larchmont Temple
Largavista Companies
Larry Brookshire
Larsen & Toubro Limited
Las Vegas Monorail Company
Las Vegas Sands
Lasher Holzzapfel Sperry & Ebberson, PLLC
Latham & Watkins LLP
Laurence School
Lazard Frères & Co., LLC
LBA Realty LLC
Lee Hecht Harrison
Lee, Hong, Degerman, Kang & Waimey
Leerink Swann
Legacy Community Health Services
Legg Mason & Co., LLC
LeighFisher Inc.
L.E.K. Consulting
Lend Lease
Lenovo
Lerner Enterprises
Lettuce Entertain You Enterprises
Leighton Contractors Ltd.
LEV Condominios
LevelUp
Lewis Roca Rothgerber LLP
Lexington Gears, LP
LG Electronics
The Liberty Group
Liberty Property Trust
Library of Congress
LifeScan, Inc.
Lightolier
Lija Industry (Fujian) Group Co., Ltd.
Limited Brands Inc.
Linbeck
Lincoln Center for the Performing Arts
Lincoln Harris
Lincoln Property Company

Linden LLC
Linenhall Overseas Limited
Linowes and Blocher, LLP
Linyi Huayang Import & Export Co., Ltd.
Linyi Long Luck Properties Limited
Lion Capital
The Lionstone Group
Lipman Hearne
Liskow & Lewis
Live Nation Entertainment
Locke Lord LLP
Lockheed Martin Corporation
Loews Hotels and Resorts
London Diocesan Fund
London First
Lone Star College System
Long Lake Crossing, LLC
Loomis, Sayles & Company, L.P.
L'Oréal USA
Loro Piana
Los Angeles Community College District, Mission College
Los Angeles Conservancy
Los Angeles County Metropolitan Transportation Authority
Los Angeles County Museum of Art
Los Angeles Jewish Home
Los Angeles World Airports
Lotteria, Co., Ltd.
Louis Dreyfus Property Group
Louis Vuitton
Lowe Enterprises
LowerMyBills.com
Loyola Marymount University
LPL Financial
LTC Design Group
Lucifer Lighting Company
Luther Seminary
Lutron Electronics Co., Inc.
Luxottica
Lyfe Kitchen
Lynn University

M

M. Alfieri Co.
Mabane Company S.A.K.
Macalline
Macerich
Macklowe Properties
Macquarie Group Limited
Macy's
Madison Capital
Madison LaSalle Partners, LLC
Madison Marquette
Maersk
Magen David Academy
Magnum Real Estate Group
Magnusson Klemencic Associates, Inc.
Maguire Investments
Magus Estates & Hotels Pvt. Ltd.
Mahan Rykiel Associates, Inc.
Maimonides Medical Center
Mentor Graphics
Maintenance Design Group (MDG)
Majestic Realty
Majid Al Futtaim Properties
Makaira Partners LLC
Management Two, Inc.
Manatt, Phelps & Phillips, LLP
Manchester Texas Financial Group, LLC
Manifest Digital
Manpower Inc.
Mapleton Investments LLC
Mar Ventures
Marathon Asset Management
Marc Realty
Marek Brothers Systems, Inc.

Margaret A. Cargill Philanthropies
Maricopa County
Marin Software
Mark Lighting
Market Leader
Marlboro College
The Lionstone Group
Marmot Mountain, LLC
Marquee Staffing
Marquis Property Company
Marriott International, Inc.
Martinez Consulting
Marubeni Aerospace America Corporation
Mary Kay Inc.
Mashreq Bank
Mass Mutual Financial Group
Massachusetts College of Art and Design
Massachusetts Housing Finance Authority
Massachusetts Institute of Technology
Massachusetts School of Professional Psychology
Massachusetts State Police
Massey Knakal
Mastercard International Incorporated
Matec Engenharia
MathWorks, Inc.
Maverick Project Management
Max Brenner
Max India Limited
Mayer Brown LLP
Mayfield Companies
Mazefaros Trading & Investments Limited
MB Real Estate
McCann WorldGroup
McCarthy Cook & Co.
McDermott Will & Emery
The McDevitt Company
McDonald's USA, LLC
McEvoy Ranch
McFarlin & Geurts
McGee & Associates
McGlinchey Stafford PLLC
McGrath Development, Inc.
McGraw Hill Financial
The McGregor Company
McGuire Engineers
McGuireWoods LLP
McKenney's
McKesson Corporation
McKinsey & Company, Inc.
McLarny Construction, Inc.
McManimon, Scotland & Baumann, LLC
MDP Engineering Group, P.C.
Means Kraus Partners, L.P.
Mediaocean
Medidata
MedImmune
Meet Minneapolis
MEIP Philadelphia | Manager, LLC
Meister Seelig & Fein LLP
MEITEC Corporation
Mendes & Mount
Meng Analysis
Menlo Equities LLC
Men's Wearhouse
Mentor Graphics
Merchandise Mart Properties, Inc.
Merck
Merck Sharp & Dohme Federal Credit Union
Mercy Housing
Mercy Medical Center
Merge Healthcare
Merit Energy Company
Mesa Development, LLC
Mesirow Financial
MetLife
Metro National
Metropolitan Washington Airports Authority
MF Global
MFS Investment Management K.K.

10

of the 10 most
valuable brands are
Gensler clients.

MGM Resorts International
M.H. Alshaya Co. W.L.L.
Michael Best & Friedrich, LLP
Microsoft
Mid-Main Properties GP LLC
Midland Development
Midway Companies
MIG Capital
Milbank, Tweed, Hadley & McCloy LLP
Milk Group
Millennium Partners
Miller Canfield Paddock & Stone
Miller Thomson LLP
Millward Brown
Minneapolis Convention Center
Mitchells Family of Stores/Wilkes Bashford
Mitsubishi Estate Co., Ltd.
Mitsui & Company, Inc.
Mitsui Fudosan Co., Ltd.
MKA Capital Group Advisors
Mobilite
Modern VideoFilm
Moelis & Company
Mohawk Group
The Molinian Group
Mololamken
Momentum Group
Monday Properties
Montparnasse 56
Monument Realty
Moore Capital Management LLC
Morgan, Lewis & Bockius LLP
Morgan Stanley
Morrison & Foerster LLP
Mosaic US Holdings Inc.
Motorola Mobility LLC
Mount Sinai Hospital Chicago
Mountain Development Corp.
Mouvement Desjardins
Moxie
MPA Design Landscape Architects and Urban Designers
Mr. & Mrs. Randolph Agley
MRP Realty
MS Retail K.S.C.
MSD (Shanghai) Pharmaceuticals Consultancy Co., Ltd
Msheireb Properties
MUH-TAY-ZIK | HOF-FER
Mulberry Group plc
The Muller Company
Muller Toyota
Multimedia Games, Inc.
Munger, Tolles & Olson LLP
Munich RE
Museum of Science and Industry
Muthmerah Holding Company
Myers Development Company
Mylan Corporation

National Council of Architectural Registration Boards
National Cowboy & Western Heritage Museum
National Futures Association
National Industrial Portfolio, LLC
National Organization on Disability
National Place Lease Company, LLC
National Real Estate Advisors
National University
Natural Resources Defense Council
Nautilus Hyosung America, Inc.
Nava Real Estate
Navigant Consulting, Inc.
NAVTEQ North America, LLC
Navy Federal Credit Union
Navy Pier, Inc.
NBCUniversal
NCH Capital Inc.
NCR
NEBF Real Estate
Neiman Marcus
NetApp
Netherlands, Sewell & Associates, Inc.
NetSPI
Neuberger Berman
Neutrogena Corporation
New Carrollton JV, LLC
New Community Jewish High School
New England Conservatory of Music
New Giza
New Museum of Contemporary Art
New York Athletic Club
New York Life Insurance Co.
New York Marriott Eastside
New York Post
New York Public Library
New York School of Interior Design
The New York Times
New York University
Newmark Grubb Knight Frank
The Newmark Schools
News America Marketing Properties LLC
News Corporation
Next Century Associates, LLC
NextSpace
Nexus Companies
NHN Japan Corp.
Niagara Bottling LLC
The Nielsen Company
Nienkämper
Nihon Cycle Sports Centre
Nippon Life Insurance Company
Nissan
Nixon Peabody LLP
NM Project Company, LLC
Nokia
Nokia Siemens Networks
Nollenberger Capital Partners, Inc.
Nomura
Nonprofit Finance Fund
Norcal Mutual Insurance Company
Noritex S.A.
Normandy Real Estate Partners
Nortel Networks Inc.
North American Wellness Center LLC
North Bridge Venture Partners
North Carolina Joint Underwriters Association
Northern Arizona University
Northern Trust
Northwestern Memorial Hospital
Northwood Investors
Northwood Retail
Norton Rose Fulbright LLP
Norwood Holdings, LLC
Nossaman LLP
Nova Corp, Inc.
Novartis
Novawest LLC

Novell, Inc.
NOVO Construction
Novo Nordisk A/S
NREL
NRG Energy, Inc.
NTR Metals
Nuance Communications, Inc.
NVIDIA Corporation

O

Orange County Property Company
O'Connell Robertson
O'Melveny & Myers
Oakland A's
Oaktree Capital Management
Oasis Realty West, LLC
Ober | Kaler
Occidental College
Ocean Avenue Management LLC
Odebrecht
Odyssey International
Office Depot, Inc.
Office Furniture Group, Inc.
Office of Orthopaedic Medicine & Surgery
Office of the Comptroller of the Currency
The Offices of South Coast Plaza
Office Projects Limited
OFS
Ogilvy & Mather
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.
OilTanking
Oliver McMillan
Olson
OMD
Omnicom Group Inc.
One William Street Capital Management
Onex Investment Corp.
Orny Asset Management, LLC
OPNET Technologies, Inc.
Oracle
Orca Bay Capital Corporation
Orient Express Hotels
Origin Design
Orot Flagler LLC
Orr Toyota
Osborn Maledon
Osborne & Nesbitt LLP
OSSUR – InLiven Clinic
Outback Steakhouse
Outlet Property Investment Guangdong Limited
Outsell
Oxford Development Company
Oxford Properties Group

P

Pachulski Stang Ziehl & Jones LLP
Pacific Gas and Electric Company
Pacific Life
Pacific Summit Energy
Pacific Theaters
Pacifica Ventures
PacTrust Bank
Palo Alto Networks
Panamerican Life Insurance Group
Panduit Corp.
The Paradies Shops
Paragon Outlet Partners LLC
Paramount Group Inc.
Pardee Homes
Parker Poe Adams & Bernstein LLP

Parkway Properties
Parque Arauco S.A.
Parsons Brinckerhoff
Partners HealthCare
Passion Food Hospitality
Pat Lobb Toyota of McKinney
Patina Restaurant Group
Patrinely Group, LLC
Patterson Belknap Webb & Tyler LLP
Patton & Ryan LLC
Paul Capital Group
Paul Hastings LLP
Paul, Weiss, Rifkind, Wharton & Garrison
Paulson & Co., Inc.
Payne & Fears
PC Urban
Peacock Construction, Inc.
Pearlmark Real Estate Partners
Pearson PLC
Pembroke Real Estate
Penguin Group
Penske Automotive Group
Penzance Properties
Pepper Hamilton LLP
Peregrine Petroleum
Perfect World Software Co., Ltd.
The Performance Companies
Performance Toyota of Kansas City
The Petersen Automotive Museum
Petrolink Services, Inc.
The Pew Charitable Trusts
Pfizer, Inc.
PhaseNext Hospitality
Phelps Dunbar
Philadelphia Eagles
Phillips
Phillip Jeffries, Ltd.
Phillips 66 Company
Phillips Distilling Company
Phoenix Sky Harbor International Airport
Phoenix Suns
Pilgrim School
Pillsbury Winthrop Shaw Pittman LLP
PIMCO
Pinnacle Entertainment
Pinnacle Foods Inc.
Pizzuti Companies
Plains All American Pipeline, L.P.
Plante Moran
Plantronics
Platinum Equity
Playhouse Office LLC
PM Realty Group
The PNC Financial Services Group, Inc.
Poly Group
Port of Long Beach
Port of Seattle
Portafolio Inmobiliario S.A.
Porter Hedges LLP
Possible Worldwide
Power Loft Data Centers
Power Smart Contracting Ltd.
Powerlong Group Development Co., Ltd.
Poynter GM
Practicing Law Institute
Pratesi Linens, Inc.
Preferred Hotel Group
Preferred Unlimited, Inc.
Preotle, Lane & Associates
Presidio Financial Partners
The Presidio Group LLC
Presidio Realty Advisors
Prezi
Price Modern LLC
PricewaterhouseCoopers
Paragon Realty Trust
Prime West
Prestimor
Prince George's Community College

Princess Cruise Lines Ltd.
Princeton University
Principal Builders
Prism Development Company, LLC
Prismatique Designs Ltd.
The Pritzker Group, LLC
Private Management Group
Progress Energy
Project Management Advisors, Inc.
Project Solutions, LLC
Prologis
Prometheus
Promontory Financial Group, LLC
Property Development Centers
Proskauer Rose LLP
Protiviti
Provident Realty Advisors, Inc.
Projectos Karmia de Occidente
Prudential Financial, Inc.
Prudential Insurance Company of America
PT Permadani Khatulistiwa Nusantara
PT Rajawali Corporation
Public Company Accounting Oversight Board
Publicis Groupe & Riney
PulteGroup, Inc.
Putnam Investments
PVR Cinemas
Pyramid Hotel Group
Pyramis Global Advisors

Q

Qatargas Operating Company Limited
Qingdao Ao Li De Sport Culture Development Co., Ltd.
Qingdao Purchasing Tendering Co., Ltd.
QSR International LDC
Quantum Reservoir Impact
Queen Anne's School
Queens Library
Quest Diagnostics
Quilts Inc.
QVC Japan, Inc.

R

Radarworks
Radio Flyer
RadioShack Corporation
Radisson Hotel & Suites
Radler Enterprises
RAH Architects
Raleigh Orthopaedic Clinic
RAND Corporation
Random House, Inc.
Randstad General Partner (US) LLC
Rare Coin Wholesalers
The Ratkovich Company
Rayadah Investment Company
Raycom Real Estate Development Co., Ltd.
Razorfish
Ready at Dawn Studios
Real Property Innovative Solutions, Inc.
Real Tech
Reckson
RED Development
Redhawk Builders, Inc.
RedLine
The Redstone Companies
Reebok International
Reed Smith LLP
Regency Park

Regus
Rehabilitation Institute of Chicago
Reilly Pozner
Related Companies
Reliance Energy, Inc.
REM Global Inc.
Ren Cen Associates, LLC
Renard Development Company, LLC
Rentenbach Construction
Resmark
Resnick Automotive Group
Resolution Media
Reyes Holdings, LLC
Reznick Group, P.C.
RFR Realty, LLC
RG Productions Inc.
RGM Advisors, LLC
Rhodeside Harwell Inc.
Richard L. Hoffman & Assoc. Inc.
Richard MacDonald Studio
Richemont
Richfield Investment Corp.
Ricoch Americas Corporation
Ricondo & Associates
Riordin, Lewis & Haden
Ripley Entertainment
Rising Realty Partners
The Ritz-Carlton Hotel Company, LLC
Riverbed
RLJ Development, LLC
Robeco Investment Management
Robert Derector Associates
Robert Half International, Inc.
Robert W. Baird & Company
Robertson Properties Group
Robin Hood Foundation
Roche Construction
Rockefeller Group Development Corporation
Rocketspace
Rockpoint Group
The Rockport Company
Rogal Partners
Rohan Builders (India) Pvt. Ltd.
Room & Board
Ropes & Gray, LLP
Rosemont Realty
Rosenberg Library
Roth Capital Partners
Round Table Investment Management Company, LP
Royal Caribbean International
RRI Energy, Inc.
RTC of Southern Nevada
Ruben Companies
The Rug Company
Russell Reynolds Associates
Ruta Urbana
Rutgers University
Ryan Companies US, Inc.

S

Saban Brands LLC
Saban Capital Group
Sabic Americas, Inc.
SAC Capital Advisors, LLC
The Sage Group PLC
Saint Louis Properties LLC
SalesForce
Salient Partners, L.P.
Salix Pharmaceuticals, Inc.
SAMSUNG
SAMSUNG SDS
San Diego Gas & Electric Company
San Diego Symphony
San Francisco AIDS Foundation

San Francisco County Transportation Authority
San Francisco International Airport
San Francisco Municipal Transportation Agency
San Francisco Travel Association
San Jacinto Community College District
San José State University
SANDAG
Sandow Media LLC
Sands Avlation
Sanguine Microelectronics (Shanghai) Co., Ltd.
Sanofi
Santa Monica College
Santarus
SAP America, Inc.
Sapient
Sargent & Lundy LLC Engineers
Satori Capital, LLC
Saudi Binladin Group
SaveDaily, Inc.
SAVO Group
Saybrook Capital, LLC
sbe
Scanga Innovative Woodworking
SCE Santa Monica Studio
Schiff Hardin LLP
Schlosser Development Corporation
Schlumberger
Schneider Electric
Schnitzer West LLC
The School of the Art Institute of Chicago
Schroders Investment Management Limited
Schuchart Corporation
Schumener Odson Oh LLP
Schwartz, Page & Harding, L.L.P.
Sciame
Scotia Bank
Scott Staples Restaurant Management
The Scoular Company
Scripps Networks
Seadrill
Seasons 52
Seattle University
SEB
Sedgwick LLP
Seed Acquisitions, LLC
Sega® of America, Inc.
Selex Galileo Ltd.
Selfridges Retail Ltd.
Seligman Western Enterprises Ltd.
Senterra
Sephora
Serco Group plc
Sertus Capital Partners, LLC
Server Farm Realty
ServiceNow
SETS Engineering Services
Seward & Kissel LLP
Sewell Automotive Group
SH2 Company, Inc.
Shaklee Corporation
Shandong Minglian Real Estate Co., Ltd.
Shanghai Baoxin Real Estate Co., Ltd.
Shanghai Caohejing Developing Zone Co. Ltd.
Shanghai Central Mall Investment Co., Ltd.
Shanghai Chenghong Land Company
Shanghai Eastbest International (Group) Co., Ltd.
Shanghai Fujita Tianshan Housing Development Co., Ltd.
Shanghai Huajing Real Estate Co., Ltd.
Shanghai Huiji Hotel Equipment Lease Co., Ltd.
Shanghai International Trust Co., Ltd.
Shanghai Jin Pan Real Estate Development Co., Ltd.
Shanghai Jinfu Bund Real Estate Co., Ltd.
Shanghai Kinghill Limited China

66
of Fortune magazine's
100 top Global
500 companies are
Gensler clients.

Shanghai Knowledge and Innovation Community Development Co., Ltd.
Shanghai Lotus Supermarket Chain Store Co., Ltd.
Shanghai New Chang Ning Group Co., Ltd.
Shanghai Songjiang Industrial Investment Co., Ltd.
Shanghai Wai Gao Qiao Free Trade Zone Development Co., Ltd.
Shanghai Xandai Engineering Consultants Co., Ltd.
Shanghai Yuan Feng Investment Co., Ltd.
Shanghai Zhuju Property Development Co., Ltd.
Sharyland Utilities, L.P.
Shaw Communications Inc.
Shawmut Design and Construction
Shearman & Sterling
Sheila Siegal Trust/Sandringham Properties, LLC
Shell Oil Company
Shellist, Lazarz & Slobin, LLP
Shemiran Trade
Shenyang Oceanwide Real Estate Co., Ltd.
Shenzhen Chuangjianye Real Estate Co. Ltd.
Shenzhen Pengguangda Commercial Development Co., Ltd.
Shenzhen Rolansberg Property Development Co., Ltd.
Sherry Meyerhoff Hanson & Crance
Sherwood Equities
Shift Communications
The Shilla Hotel
Shimao Group
Shook, Hardy & Bacon
The Shooshan Company
Shorenstein Realty Services
Shumaker, Loop & Kendrick LLP
Shutterfly, Inc.
The SI Organization
Sideman & Bancroft LLP
Sidley Austin LLP
Siemens AG
Siemens Real Estate, Inc.
Siena
Sigma Associates, Inc.
Signature Flight Support Corporation
Silicon Valley Bank
Silver Lake Partners
Silverstein Properties
Simmons Vedder Partners
Simon Property Group, Inc.
Simplee
simplehuman
Simply Interactive Inc.
Simpson Thacher & Bartlett LLP
Singapore Airlines
ServiceNow
SETS Engineering Services
Seward & Kissel LLP
Sewell Automotive Group
SH2 Company, Inc.
Shaklee Corporation
Shandong Minglian Real Estate Co., Ltd.
Shanghai Baoxin Real Estate Co., Ltd.
Shanghai Caohejing Developing Zone Co. Ltd.
Shanghai Central Mall Investment Co., Ltd.
Shanghai Chenghong Land Company
Shanghai Eastbest International (Group) Co., Ltd.
Shanghai Fujita Tianshan Housing Development Co., Ltd.
Shanghai Huajing Real Estate Co., Ltd.
Shanghai Huiji Hotel Equipment Lease Co., Ltd.
Shanghai International Trust Co., Ltd.
Shanghai Jin Pan Real Estate Development Co., Ltd.
Shanghai Jinfu Bund Real Estate Co., Ltd.
Shanghai Kinghill Limited China



of the top 10 global
tech companies are
Gensler clients.

SNB 412 Main LP
SNC-Lavalin Group Inc.
Snell & Wilmer LLP
Société Générale
Sodimac, S.A.
SOFEC, Inc.
Solare Hotels and Resorts
SonomaWest Holdings, Inc.
Sony Computer Entertainment America
Sony Corporation
Sony Pictures Entertainment
Southern Asset Service Corporation
Southern California Edison
Southland Title Company
Southwestern Community College District
Southwestern Energy Company
Sovereign Bank
Spanx, Inc.
SpawGlass Construction Corp.
Specialty Consulting Services
Specialty's Café & Bakery, Inc.
Spectra Energy
Spectrum Group International
Spectrum Properties
The Spence School
Spencer Stuart
Spireon, Inc.
Sport Chalet, Inc.
Sport Club Corinthians Paulista
SPX Corporation
St. Helena Olive Oil Co.
St. Ignatius College Preparatory
St. John's University
St. Lucie Mets
Staff International
Standard Chartered Bank
Stanford University
Staples
STAPLES Center
Star Concessions
Starbucks Coffee Company
Starwood Capital Group
State Grid Electric Power Research Institute
State Street Corporation
Stedman West Interests, Inc.
Steinberg and Udoff
Stellar Management
Steptoe & Johnson LLP
Sterling & Francine Clark Art Institute
The Sterling Group
Sterling-Rice Group
Sterne, Kessler, Goldstein & Fox, PLLC
Stewart Engineering
Stewart J. Rahr
Stinson Morrison Hecker LLP
Stone Source
Stonebridge Carras LLC
Stradling Yocca Carlson & Rauth
Strasburger & Price LLP
Strategic Group
Stratus Properties, Inc.
Straumann USA
Stream Realty Partners LP
Structure Group
Structure Tone
Stuart House
Suffolk Construction
Suitsupply USA, Inc.
Sullivan & Cromwell LLP
Sullivan Curtis Monroe LLP
Sullivan Group
Sullivan Toyota
Sumitomo Corporation of America
Summit Partners
SunCoke Energy
Sunoco
Sunset Development Company
Sunshine Life Insurance Co., Ltd.

SunTrust Banks, Inc.
Superior International, Inc.
Susman Godfrey LLP
Sutherland Asbill & Brennan LLP
Suzhou Ideal Real Estate Development Co., Ltd.
Suzhou National New- & Hi-Tech Industrial Development Zone Education Institute
Suzhou Science and Technology City Development Co., Ltd.
Suzhou Tech-City Company
Swanson Rink
Swift Energy Company
Swinerton Builders
Symantec
Symmetry Property Development LLC
Synapse Product Development
Synverse Technologies
Syracuse University
Sysco Corporation
Syska Hennessy Group
Systems Source

T
T. Rowe Price
TA Associates Realty
Tableau Software
TAG Consulting
Taherinvest
Tahiti Beachcomber S.A.
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U.S. Department of Homeland Security
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U.S. General Services Administration
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UMB
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US Bank
USAA Real Estate Company

V
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



















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